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This presentation also contains forward-looking statements which are subject to risks and uncertainties because they relate to future events. These forward-looking statements include, without limitation, statements in relation to the Group's projected financial results. Some of the factors which may cause actual results to differ from these forward-looking statements are discussed on slide 42 of this presentation.

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Vodacom Group | Executing on our purpose

Purpose-led model	Purpose-led model Strategy in action		Financial o	utcomes
Digital society Digitising government		Commercial launch in Ethiopia , mobile money license to be awarded	Strong revenue growth, 2Q	+10.3%
Solutions across critical verticals : education, healthcare, and justice		Regulatory progress with Vodafone Egypt acquisition	acceleration	1H23:+7.7%
Inclusion for all Female representation		ICASA approval of CIVH fibre asset joint venture	Medium-term targets	Unchanged
VSA EXCO 50% representation	111111111	Secured spectrum in SA and Tanzania		
Planet Carbon savings		Market leadership supported by network investment, smartphone proliferation	Dividend new policy	340
COP27 partner & renewables pilot	9	Leading African fintech player		cents per share

Our Purpose | Further together

Purpose

We connect for a better future



- Digitising critical sectors
- Digitising government



- Access for all
- Propositions for equality
- Workplace equality



- Managing carbon emissions
- Reducing waste, circular economy
- Using water responsibly

Energy mix

Personalised offers represent >60% of data

Affordable data

bundles sold in VSA

M-mama

Vodafone Foundation & USAID commitment increased to \$20 million

Platforms for good

Connected Farmer

Platforms for good

1.5 million registered small-scale farmers in Africa, promoting food security

COP 27 & Eskom pilot

To support our halving of greenhouse gas (GHG) emissions by 2025

Our Strategy | Leading African TechCo with clear System of Advantage

Africa's leading communications company

Footprint strengthened

Secure leadership in mobile and fixed

Diversify and differentiate with our digital ecosystem

Scale financial and digital services

Digital partner of choice for enterprises

World class loyalty and customer experience

Personalisation through CVM and Big Data

Optimised, future-ready TechCo

- 7 Optimise assets through sharing
- 8 Technology leadership in Network and IT
- TechCo organisation and culture

Trusted brand and reputation

Strategy in action | We are accelerating our System of Advantage

Strategic ambitions: Africa's leading communications company Diversify and differentiate with our digital ecosystem



بتلليك

Acceleration:

Ethiopia launch, Vodafone

Egypt regulatory **progress**

Spectrum secured in

Strong acceleration in

Increased penetration of

personalised bundles

merchant base

Tanzania



Strategic outcomes:

- Improved growth prospects as key projects accelerate
- Larger addressable market in connectivity and digital services

• Enhanced growth, returns and societal impact

After Vodafone Egypt deal¹

67m

Financial Services

customers, extending our leading fintech position

59%



Smartphone

penetration providing structural data opportunity

Optimised, futureready TechCo



Developed ring-fenced SPV model for rural BTS



Progress on FibreCo model across International markets 40 000

Network sites

and one of Africa's largest tower owners



Population reach supporting scalable partnerships

1. Information including Safaricom on 100% basis



Strategy in action | Footprint strengthened

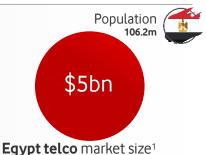
Structural growth opportunities in new geographies

Vodafone Egypt delivering best-in-class growth

We connect people



Ethiopia telco market size1



And positioned to scale mobile financial services



Ethiopia's unbanked population²

c.80m

Egypt's unbanked population²

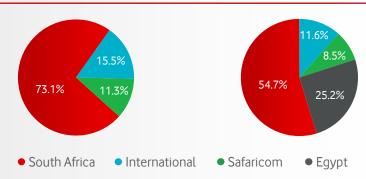
Super-app opportunity to unlock financial and digital services

- Market leader, with attractive asset portfolio (e.g. towers, spectrum)
- Mobile customer market share³ at 42%, EBITDA margin 45%
- 1H23 Service revenue growth of 18.6%, EBITDA growth of 21.4%
- EBITDA growth offsets FX devaluation, EV/EBITDA deal multiple unchanged

FY1H23 operating profit

Before Vodafone Egypt deal

After Vodafone Egypt deal



1. Market sizes based on company reports, Analysys Mason, GSMA and Vodacom estimates 2. Based on Global Findex and Fitch Solutions 3. GSMA estimates for September 2022



Strategy in action | Secure leadership in mobile and fixed

Rural coverage Fibre in Africa

- **Strategic objective**: Increase connectivity for under-serviced rural areas across all markets
- Proof point: Developed ring-fenced SPV model for rural BTS. Proof of concept deployment in DRC

New Sites

100 new DRC rural sites (PoC)



- **Strategic objective:** Accelerate fixed business to attain leadership position in all our markets
- Proof point: Acquisition of an up to 40% stake in South Africa's market leading open-access fibre assets (CIVH), progress on FibreCo model across International markets



Fixed wireless access

- Strategic objective: Lead in mobile data
- Proof point: secured attractive low and mid-band spectrum allocations in South Africa and Tanzania

New spectrum

+110Mhz in each of Tanzania & SA • Strategic objective: accelerate data growth

Smartphone penetration

 Proof point: Prepaid handset financing launched in South Africa and Kenya, creating platform for new models to develop

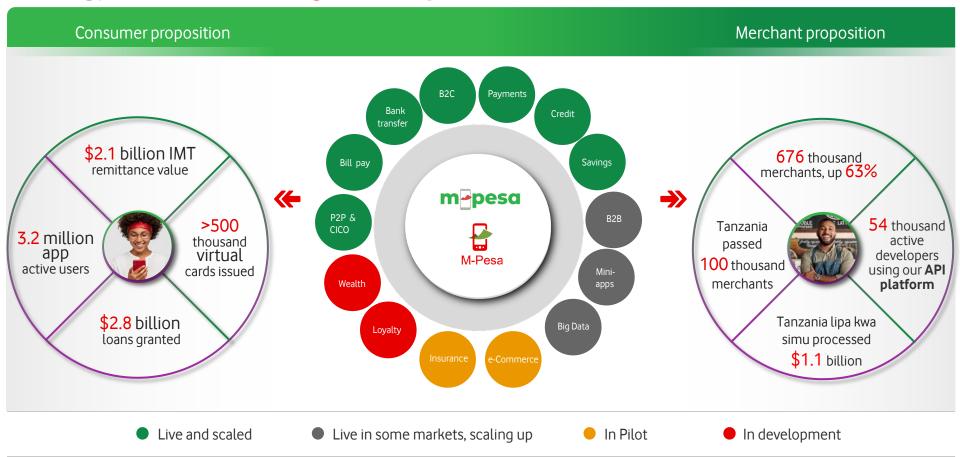




Strategy in action | Scaling our dual-sided financial services ecosystem

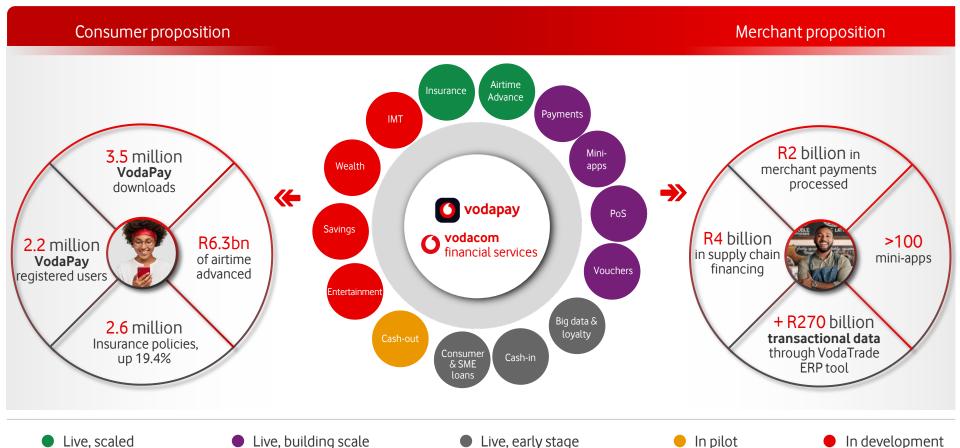


Strategy in action | Strong M-Pesa platform transaction



KPIs for the six months ended 30 September 2022, including Safaricom on 100% basis, unless otherwise stated

Strategy in action | South Africa fintech supported by world-class technology



KPIs for the period ended 30 September 2022, except for VodaPay, which is since launch

Further together (

Highlights | Results reflect growth of new services



Revenue R53.7 billion



Customers¹ 2.1% growth



Service revenue R41.7 billion



10.2% growth



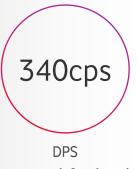
Capital expenditure 14.1% intensity



HEPS, impacted by start-up losses in Ethiopia



EBITDA R20.2 billion



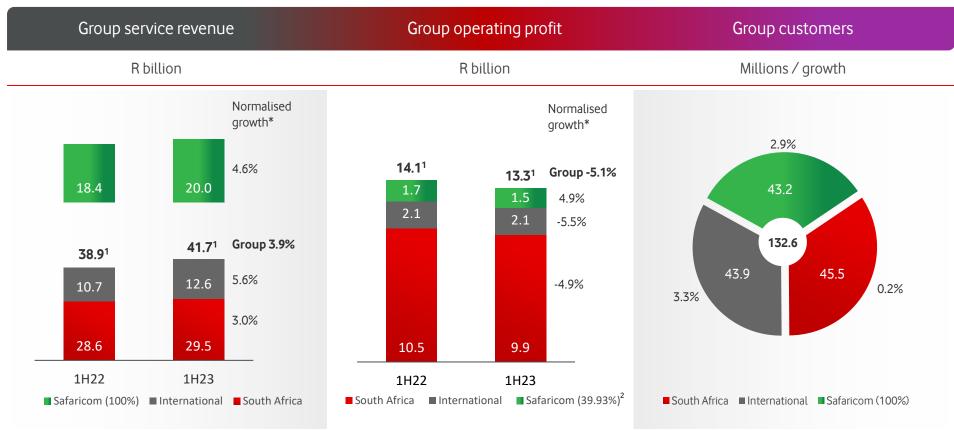
New simplified policy

Vodacom interim results | September 2022 12

^{1.} Including Safaricom at 100%

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Geographic lens | Broad-based service revenue growth

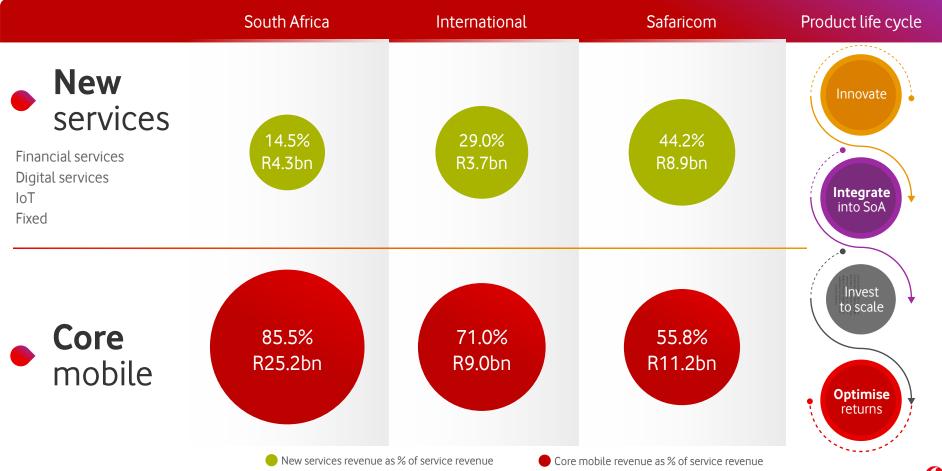


^{1.} Including corporate and eliminations

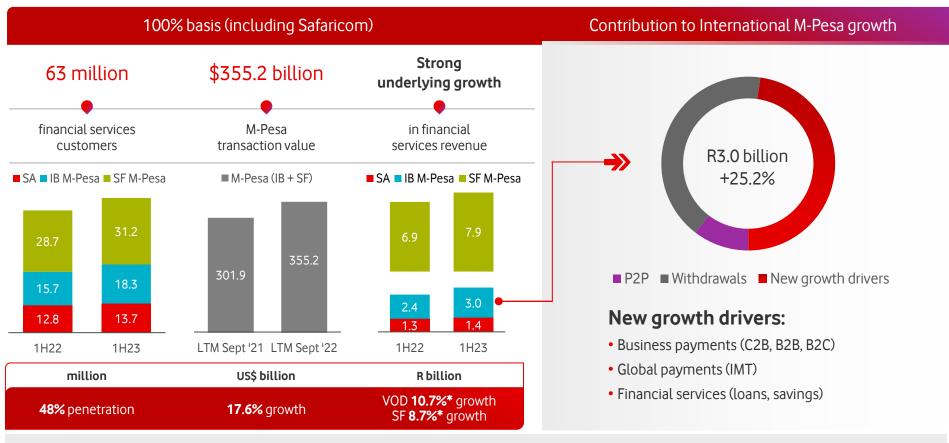
^{2.} Vodafone Kenya Limited (VKL), a subsidiary, owns 39.93% of Safaricom. Vodacom Group Limited owns 87.5% of VKL, giving Vodacom an effective holding of 34.94% in Safaricom.

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Product lens | We are diversifying into new revenue streams beyond mobile



Financial services | New services adding to scale of our fintech platform



^{*} Normalised growth presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results SA = South Africa; IB = International; SF = Safaricom

South Africa highlights | Delivering despite strong comparative period

Key indicator	1H23	Reported % change	Key milestones
Revenue (Rm)	41 188	4.9	Resilient service revenue • Mobile contract revenue 5.7%
Service revenue (Rm)	29 485	3.0	 Mobile prepaid revenue 2.2% Vodacom Business mobile revenue 7.2%
Vodacom Business service revenue (Rm)	8 631	2.1	Financial services revenue 8.1%2Q prepaid acceleration supported by
EBITDA (Rm)	15 766	(0.6)	prepaid data revenue of 11.8% Key growth drivers
Data customers ('000)	23 774	4.1	Insurance policies up 19.4%Smart devices up 11.8% to 27.6 million
Financial services customers ('000)	13 670	6.5	• Vodacom Business customers up 6.2%

International highlights | Growth underpinned by data and M-Pesa

Key indicator	1H23	Normalised* % change	Reported % change	Key milestones
Service revenue (Rm)	12 630	5.6	17.9	Strong data growth
Data revenue (Rm)	2 849	18.6	32.0	 Usage growth 34.7% Smartphone penetration up
M-Pesa revenue (Rm)	3 008	12.0	25.2	1.8pp to 34.2%
EBITDA (Rm)	4 762	(1.7)	9.5	M-Pesa delivers strong growth
Operating profit (Rm)	2 114	(5.5)	2.0	 Reduction in levies in Tanzania Active merchants more than doubled
Customers ('000)	43 886		3.3	 M-Pesa app live across all markets, mini-app roll-out ongoing
M-Pesa customers ('000)	18 291		16.3	

^{*} Normalised growth presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Safaricom highlights | Strong growth supported by M-Pesa and fixed

Key indicator ¹	1H23 (KES'bn)	1H23 (Rm)	KES % change	ZAR % change	Key milestones
Service revenue	144 825	20 030	4.6	9.1	M-Pesa contribution increases
Data revenue	23 297	3 640	11.3	16.2	 Increased to 39.3% of service revenue from 37.8% in prior year
M-Pesa revenue	56 863	7 865	8.7	13.4	Strong FTTx growth • FTTH customers grew 13.0%
EBITDA	74 042	10 245	(4.3)	(0.1)	 FTTB customers up 16.6% Fixed revenue growth of 23.0%
Data customers ('000)	25 202		4.8		Guidance • Growth for Core/Kenya
M-Pesa customers ('000)	31 168		8.6		Investment year for Ethiopia
1. Safaricom at 100%					

Financial Review



up income statement | Revenue growth diluted by specific cost pressures

R million

Revenue

EBITDA

Service revenue

Operating profit

Profit before tax

Taxation

Net profit

HEPS (cents)

Vodacom interim results | September 2022

Net finance charges

Depreciation and amortisation

Net profit from associates and joint ventures

acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

Normalised*

% change

5.0

3.9

(1.8)

5.1

(5.1)

Further together (

Reported

% change

7.7

7.2

0.6

7.9

(10.8)

(5.6)

33.0

(10.7)

(15.1)

(9.0)

(9.5)

1H23

53 713

41 729

20 200

(8261)

1466

13 268

(2192)

11076

(3.004)

8072

457

* Normalised growth, which presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger,

20

1H22

49 856

38 915

20 076

(7.657)

1 644

14058

(1648)

12 410

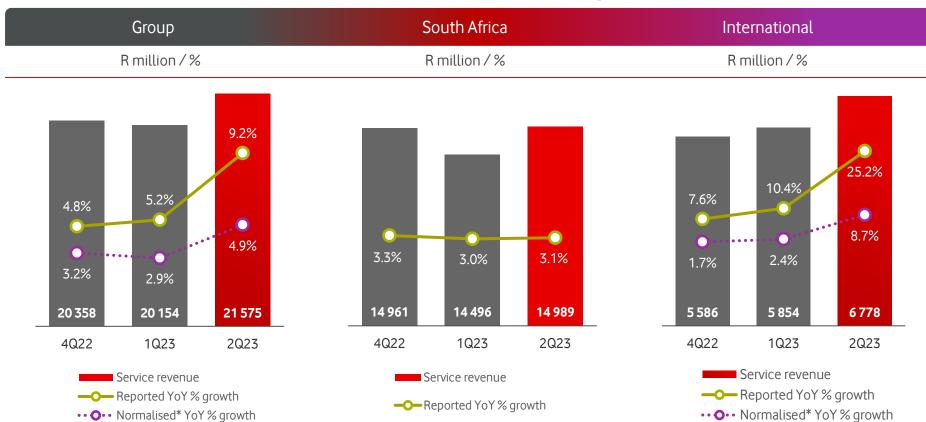
(3537)

8 873

505

G	ro	ι
G	ro	l

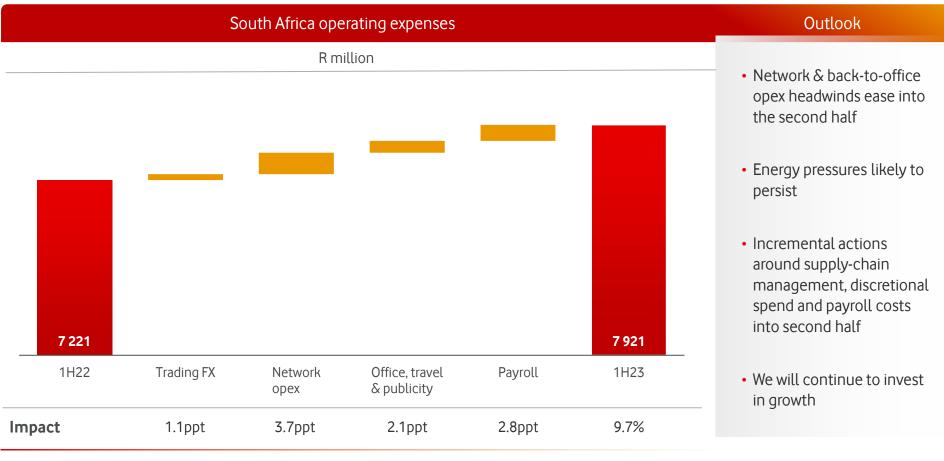
Service revenue | Growth accelerates in second quarter



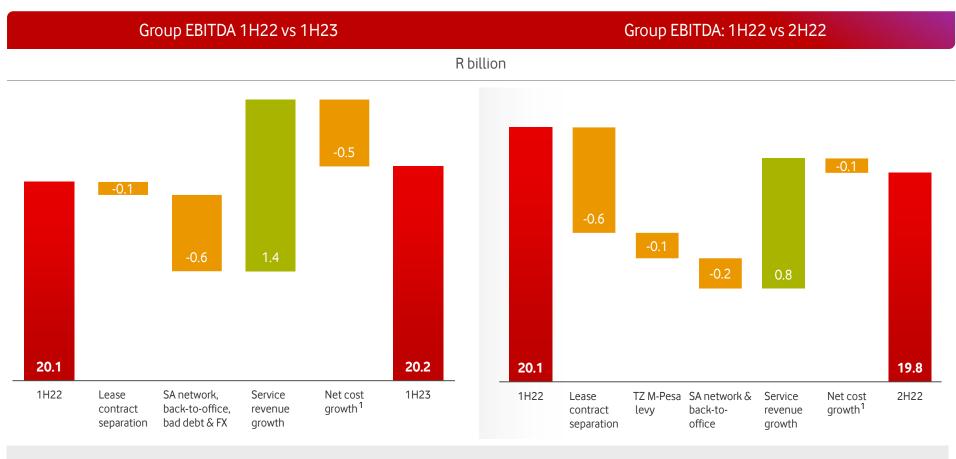
^{*} Normalised growth, which presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

Further together

South Africa | Accelerating cost initiatives

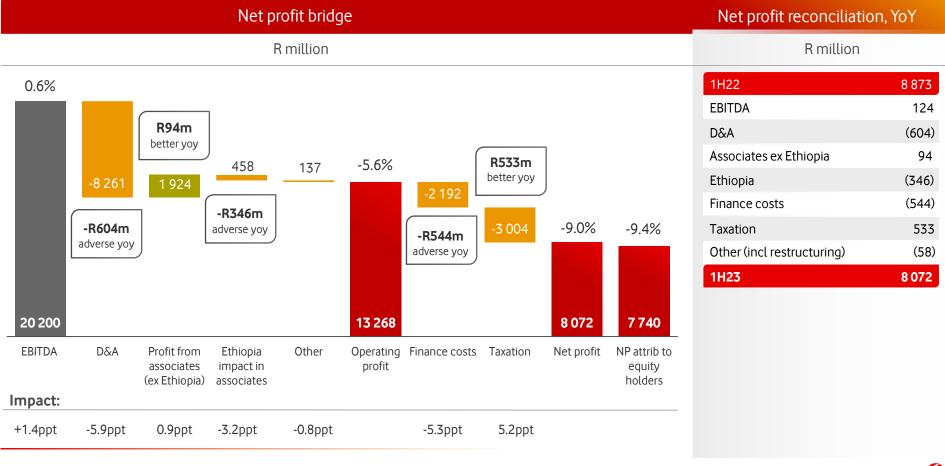


Group EBITDA | Lapping headwinds into second half



1. Excluding the impact of the separately identified cost pressures (e.g. lease contract separation)

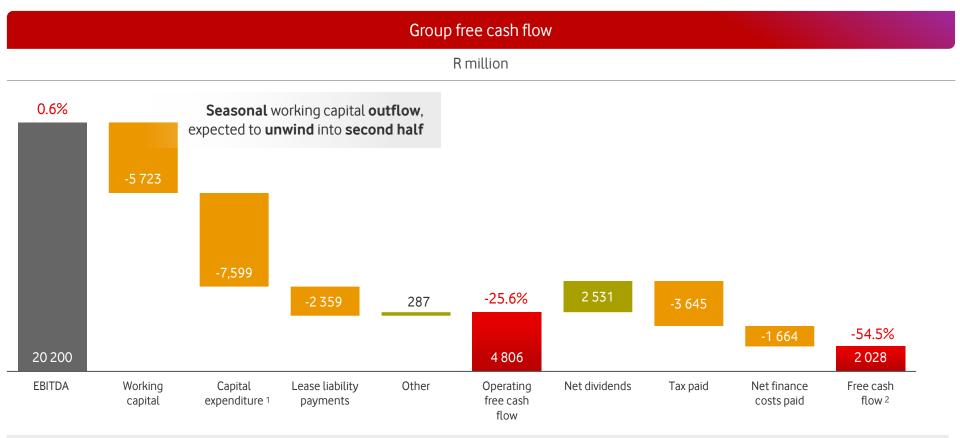
Net profit | Ethiopia & finance costs weigh on net profit



HEPS | Underlying performance flat despite inflationary pressures

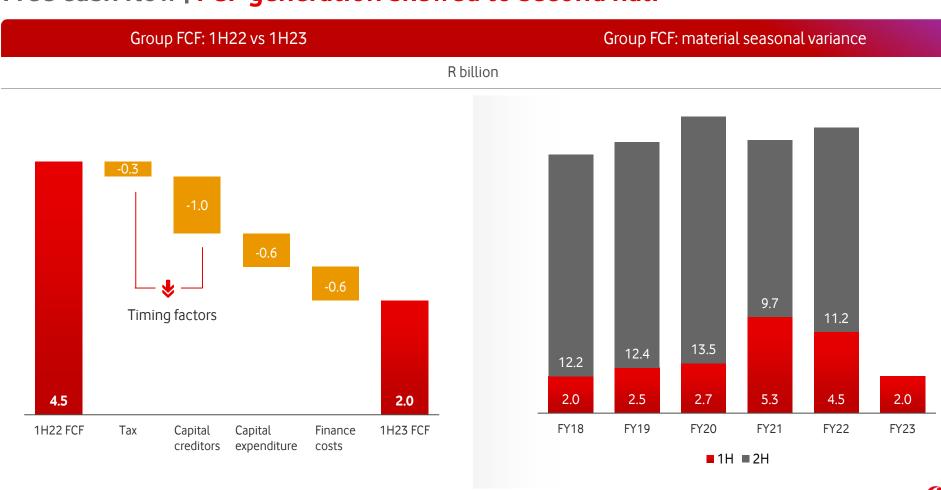


Cash flow | Seasonal investment into working capital



^{1.} Capital expenditure comprises the purchase of property, plant and equipment and intangible assets, other than license and spectrum payments. Purchases of customer bases are excluded from capital expenditure 2. Free cash flow excludes a spectrum cash payment of R3 196 million in South Africa

Free cash flow | FCF generation skewed to second half



Shareholder returns | One of the JSE's highest payout ratios

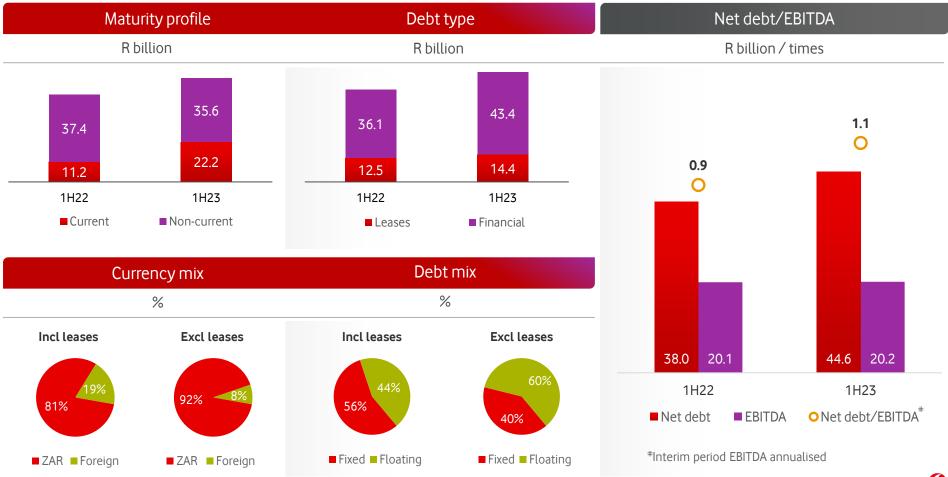


Net debt | Higher net debt due to spectrum and seasonal FCF pressure



1. On a pro-forma basis. Vodafone Egypt's net debt to EBITDA was 0.5x as at 30 September 2022

Capital structure | Debt lens ahead of M&A



Targets | Medium-term targets unchanged

Targets Considerations

 Group service revenue growth Mid-single digit

 Group EBITDA growth Mid-to-high-single digit

Group capital intensity ratio
 13.0% to 14.5% of Group revenue

 The macro-outlook has worsened as a result of the war in Ukraine, rampant global inflation and an ongoing energy crisis

 Our strategy is resilient, but we have also sharpened focus on our data-led personalised pricing and accelerated cost containment initiatives across the Group

 FY23 Group EBITDA growth may trend to lower end of guidance range, if inflation accelerates



These targets are, on average, over the next three years, and are on a normalised basis in constant currency, based on prevailing economic conditions, excluding spectrum purchases, exceptional items and any merger and acquisition activity such as Vodafone Egypt and CIVH

Outlook | We have a clear ambition to grow new services



Priorities | Enhancing shareholder value as we shift from telco to techco

Execute on our Disciplined **Accelerate Enhance** System of Advantage capital structure & allocation and diversify returns societal value Leadership in Earnings & FCF Inclusion for all Utilise debt capacity fixed and mobile accelerating Group complete M&A threshold of 1.5x EBITDA increase female representation growth potential at management level* Diversify with our Attractive returns Simplify dividend **Planet** digital ecosystem improve ROCE reduce GHG emissions* updated policy scale super-apps Invest within **Attractive returns Optimised TechCo** Digital society framework

*ESG metrics are included in management long-term incentives

maintain capex intensity



one of the highest JSE

dividend payouts

drive financial inclusion*

infra partnerships (rural,

fibre)

Appendix

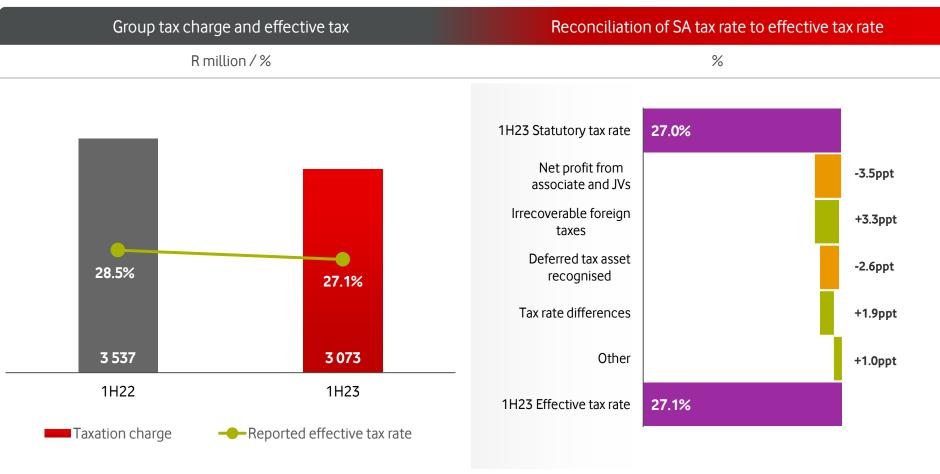


Finance charges and dobt | Average cost of dobt up marginally

Finance charges and debt Average cost of debt up marginally								
Group net	finance cha	rges		Group net det	Group net debt			
R million	1H23	1H22	% change	R million	1H23	1H22		
Finance income	334	314	6.4	Cash balances including overdraft	11 900	9 621		
Finance cost	(2 373)	(2 006)	18.3	Current borrowings	(21 143)	(10 166)		
Net finance costs	(2 039)	(1 692)	20.5	Non-current borrowings	(35 648)	(37 408)		
Net (loss)/gain on remeasurement and disposal of financial instruments	(153)	44	(>200.0)	Other financial instruments	279	(11)		
Net finance charges	(2 192)	(1 648)	33.0	Net debt	(44 612)	(37 964)		
Average cost of debt (%)	8.0%	7.7%	0.3pp	Net debt/EBITDA (times)	1.1	0.9 Further together		

Vodacom interim results | September 2022

Group tax | ETR impacted by Safaricom and deferred tax recognition



Country data

Population[†] (million)

GDP per capita[†] (USD)

Licence expiry period

Customers (thousand)

ARPU (rand/month)

ARPU (local currency/month)

Minutes of use per month

ⁿ GDP per capita in ZAR for SA

GDP growth estimate[†] (%)



60.8

106 873

2.0

2041

45 512

91∆

91∆

124

[†] The Bureau of Economic Research for SA and Fitch Solutions for all other countries (Extraction date: October 2022)



1310

5.4

2031

16 008

37△

5 257∆

274



95.2

695

5.4

2028/2032/2038^µ

16 109

51△

3.1∆

32

country data				***	
	South Africa	Tanzania	DRC	Mozambique	Lesotho

Ownership (%) 100 75 51 85

63.3



33.1

590

5.3

2038

10016

56∆

219△

110

Safaricom

Kenya

56.2

2 0 2 0

5.2

34.49¢

2022 - 2037∞

43 173

78β

 566^{β}

n/a

2.2

1345

1.7

80

2036

1 753

49∆

49∆

61

Safaricom

Ethiopia

120.8

907

5.3

6.2

2036

180

Further together (

^a Total ARPU is calculated by dividing the average monthly service revenue (including fixed line and other service revenue) by the average monthly customers during the period ^BTotal ARPU is calculated by dividing the average monthly service revenue (excluding fixed line and other service revenue) by the average active monthly customers during the period

Vodacom interim results | September 2022

Vodacom Group Limited owns 87.5% of Vodafone Kenya Ltd, which in turn holds 39.93% of Safaricom Plc, giving Vodacom an effective holding in Safaricom of 34.94%

μ 2028 (2G licence), 2032 (3G licence) and 2038 (4G licence)

[&]quot;Licence period based on spectrum band rather than technology

Impact of the exchange rate

	Revenue		A	verage YTD exc	hange rates	
	YoY% growth			YoY% gro	wth	
1H23	Reported	Normalised*		1H23	1H22	% changed
South Africa	4.9	4.9	USD/ZAR	16.31	14.38	13.4
International	17.8	5.5	ZAR/MZN	3.93	4.31	(8.8)
Group	7.7	5.0	ZAR/TZS	143.12	161.35	(11.3)
			EUR/ZAR	16.88	17.13	(1.5)
			ZAR/KES	7.24	7.55	(4.1)
	Service revenue			EBITD	Ą	
	YoY% growth			YoY% gro	wth	
H23	Reported	Normalised*	1H23		Reported	Normalised*
South Africa	3.0	3.0	South Africa		(0.6)	(0.6)
International	17.9	5.6	International		9.5	(1.7)

3.9

7.2

of results Further together

0.6

(1.8)

Group

Group

^{*} Normalised growth, which presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

Definitions

Customers	Data customers	M-Pesa customers	ARPU
Customers are based on the total number of mobile customers using any service during the last three months. This includes customers paying a monthly fee that entitles them to use the service even if they do not actually use the service and those customers who are active whilst roaming	Data customers are based on the number of unique users generating billable data traffic during the month. Also included are users on integrated tariff plans, or who have access to corporate APNs, and users who have been allocated a revenue generating data bundle during the month. A user is defined as being active if they are paying a contractual monthly fee for this service or have used the service during the reported month	M-Pesa customers are based on the number of unique users who have generated revenue related to M-Pesa during the last month	Total ARPU is calculated by dividing the sum of the customer and incoming revenue for the period by the average monthly active customers during the period
EBITDA	Free cash flow	South Africa	International
Earnings before interest, taxation, depreciation and amortisation, impairment losses, profit/loss on disposal of investments, property, plant and equipment, and intangible assets, profit/loss from associate and joint venture, restructuring cost and BEE income/charge	Cash generated from operations less additions to property, plant and equipment and intangible assets, proceeds on disposal of property, plant and equipment and intangible assets, tax paid, net finance charges paid and net dividends received/paid and movements in amounts due to M-Pesa account holders	Vodacom (Pty) Limited, a private limited liability company duly incorporated in accordance with the laws of South Africa and its subsidiaries, joint ventures and SPV's	International comprises the segment information relating to the non-South African-based cellular networks in Tanzania, the Democratic Republic of Congo, Mozambique and Lesotho as we as the operations of Vodacom International Limited (Mauritius) and Vodacom Business Africa Group (Pty) Limited and its subsidiaries
MOU	Normalised growth (*)	Operating free cash flow	HEPS
Minutes of use per month is calculated by dividing the average monthly minutes (traffic) during the period by the average monthly active customers during the period	Normalised growth, which presents performance on a comparable basis. This adjusts for foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results	Cash generated from operations less additions to property, plant and equipment and intangible assets other than licence and spectrum payments and purchases of customer bases, net of proceeds on disposal of property, plant and equipment and intangible assets, other than license and spectrum payments and disposals of customer bases and movements in amounts due to M-Pesa account holders	Headline earnings per share

More information



3Q23 results

31 January 2023

FY23 results

15 May 2023

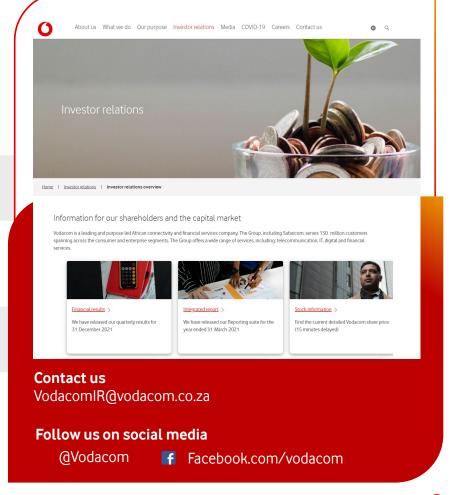
AGM

20 July 2023

1Q24 results

21 July 2023

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Forward-looking statement

This presentation which sets out the interim results for Vodacom Group Limited for the six months ended 30 September 2022 contains 'forward-looking statements', which have not been reviewed or reported on by the Group's auditors, with respect to the Group's financial condition, results of operations and businesses and certain of the Group's plans and objectives. In particular, such forward-looking statements include statements relating to: the Group's future performance; future capital expenditures, acquisitions, divestitures, expenses, revenues, financial conditions, dividend policy, and future prospects; business and management strategies relating to the expansion and growth of the Group; the effects of regulation of the Group's businesses by governments in the countries in which it operates; the Group's expectations as to the launch and roll out dates for products, services or technologies; expectations regarding the operating environment and market conditions; growth in customers and usage; and the rate of dividend growth by the Group.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as "will", "anticipates", "aims", "could", "may", "should", "expects", "believes", "intends", "plans" or "targets" (including in their negative form). By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include, but are not limited to, the following: changes in economic or political conditions in markets served by operations of the Group; greater than anticipated competitive activity; higher than expected costs or capital expenditures; slower than expected customer growth and reduced customer retention; changes in the spending patterns of new and existing customers; the Group's ability to expand its spectrum position or renew or obtain necessary licences: the Group's ability to achieve cost savings; the Group's ability to execute its strategy in fibre deployment, network expansion, new product and service rollouts, mobile data, Enterprise and broadband; changes in foreign exchange rates, as well as changes in interest rates; the Group's ability to realise benefits from entering into partnerships or joint ventures and entering into service franchising and brand licensing; unfavourable consequences to the Group of making and integrating acquisitions or disposals; changes to the regulatory framework in which the Group operates: the impact of legal or other proceedings; loss of suppliers or disruption of supply chains; developments in the Group's financial condition, earnings and distributable funds and other factors that the Board takes into account when determining levels of dividends; the Group's ability to satisfy working capital and other requirements; changes in statutory tax rates or profit mix; and/or changes in tax legislation or final resolution of open tax issues.

All subsequent oral or written forward-looking statements attributable to the Group or any member thereof or any persons acting on their behalf are expressly qualified in their entirety by the cautionary statements above and below. Vodacom expressly disclaims any liability in respect of the content of any forward looking statement and also expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein or to reflect any change in their expectations with regard thereto or any change in events, conditions or circumstances on which any such forward-looking statement is based.