## **Vodacom Group** Annual results

Year ending 31 March 2022



#### Disclaimer

The following presentation is being made only to, and is only directed at, persons to whom such presentations may lawfully be communicated ('relevant persons'). Any person who is not a relevant person should not act or rely on this presentation or any of its contents.

Information in the following presentation relating to the price at which relevant investments have been bought or sold in the past or the yield on such investments cannot be relied upon as a guide to the future performance of such investments. This presentation does not constitute an offering of securities or otherwise constitute an invitation or inducement to any person to underwrite, subscribe for or otherwise acquire securities in any company within the Group. Promotional material used in this presentation that is based on pricing or service offering may no longer be applicable.

This presentation contains certain non-GAAP financial information which has not been reviewed or reported on by the Group's auditors. The Group's management believes these measures provide valuable additional information in understanding the performance of the Group or the Group's businesses because they provide measures used by the Group to assess performance. However, this additional information presented is not uniformly defined by all companies, including those in the Group's industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies. Additionally, although these measures are important in the management of the business, they should not be viewed in isolation or as replacements for or alternatives to, but rather as complementary to, the comparable GAAP measures. All growth rates quoted are year-on-year and refer to year ended 31 March 2022 compared to the year ended 31 March 2021, unless stated otherwise.

This presentation also contains forward-looking statements which are subject to risks and uncertainties because they relate to future events. These forward-looking statements include, without limitation, statements in relation to the Group's projected financial results. Some of the factors which may cause actual results to differ from these forward-looking statements are discussed on slide 39 of this presentation.

Vodafone, the Vodafone logo, M-Pesa, Connected Farmer, Vodafone Supernet, Vodafone Mobile Broadband, Vodafone WebBox, Vodafone Passport, Vodafone live!, Power to You, Vodacom, Vodacom 4 Less and Vodacom Change the World are trademarks of Vodafone Group Plc (or have applications pending). Other product and company names mentioned herein may be the trademarks of their respective owners.

### Vodacom Group | A transformational year

Purpose	Purpose-led model		ategy in action	Financial outcomes		
<b>Digital</b> <b>society</b> Financial inclusion	<b>61 million</b> financial services customers <sup>1</sup>	E	cquisition of market ader in <b>Egypt</b> and <b>thiopia</b> licence award outh Africa <b>fibre M&amp;A</b>		ree cash flow R15.7bn	<b>+4.6%</b> growth
Inclusion for all Female representation	of Board increasing to <b>42%</b> post July AGM	CC CO A h	cquired 110MHz of igh demand spectrum South Africa		Dividend <b>850cps</b>	<b>6%</b> yield
<b>Planet</b> Carbon savings	GHG emissions per terabyte of data <b>-16%</b>	s la la n	odaPay & M-Pesa uper-app launch oT across smart nedicine, agriculture and uildings		ROCE 23.4%	up from <b>22.0%</b> in FY21

1. Including Safaricom at 100%

Further together

( )

### **Our Purpose | Further together**

#### **Purpose** We connect for a better future



#### Digital society

- Affordable internet for all
- Digital solutions that transform lives
- Financial inclusion



Inclusion for all

- Diversity (incl women)
- Education ecosystem (incl youth)
- SMEs



#### Planet

- Energy mix, water, waste
- Biodiversity

#### 4G coverage ITU pledge

Additional 70 million people coverage over the next five years

#### Food & connectivity Disaster Relief Fund

DRC, Mozambique, Cape Town and KwaZulu-Natal

## Vaccination support **mVacciNation**

and R87 million in financial support

#### Platforms for good Connect Farmers

>230k farmers across DRC, SA and Tanzania

### **Our Strategy | Leading African TechCo with clear System of Advantage**

#### Africa's leading communications company



• Launch and scale Ethiopia

Complete Egypt transaction

#### Secure leadership in mobile and fixed

- Lead in mobile data 4G, 5G. Accelerate smartphone penetration
- Partnerships and acquisitions to accelerate fixed connectivity
- Future of Home

#### Diversify and differentiate with our digital ecosystem

Optimised, future-ready TechCo

#### Scale financial 3 and digital services



- Pay, lend, insure, invest, trade in M-Pesa and VFS
- Super-apps + mini-apps in all digital and e-commerce categories



#### **Digital partner of** choice for enterprises

- Broadband for enterprise
- End-to-end IoT, Cloud, Security and BMS
- SME Champion



#### World class loyalty and customer experience

- Engaged, loyal customer base
- World class CX in all journeys, channels and touchpoints



- Enhanced CVM and Big Data capabilities
- Personalisation across full multi-product portfolio



- Towers
- Fibre
- Data centres

Vodacom annual results | March 2022

Network co-builds



#### Technology leadership in Network and IT

- Tech2025
- Best Network
- Modernised IT
- Cyber-security

#### TechCo organisation and culture

- Future-ready employee experience
- Transform skills and organisation for TechCo



- Build a brand with purpose
- Embed purpose and social contract into our reputation

Further together

9

### Strategy in action | We are accelerating our System of Advantage



Vodacom annual results | March 2022

Further togethe

### Strategy in action | M&A enhancing our growth and returns profile

Market leading position across all our markets

#### R102.7bn



**Vodacom Group revenue** South Africa and International markets (DRC, Tanzania, Mozambique, Lesotho)



R39.9bn

**Vodacom Group EBITDA** EBITDA margin 38.8%



R40.0bn Safaricom revenue (associate)<sup>1</sup>



R20.0bn Safaricom EBITDA (associate)<sup>1</sup>

#### South Africa fibre - acquiring an up to 40% stake in CIVH

• Market leading openaccess FTTx assets Enhance our home & business connectivity offering

- Gigabit transmission and backhaul
- Close South Africa's digital divide

Acquiring a controlling stake in Vodafone Egypt

- Market leader, with attractive asset portfolio (e.g. towers, spectrum)
- Skills and IT powerhouse
- Super-app opportunity to unlock financial and digital services
- Acceleration of IoT and business propositions

Before Vodafone Egypt deal

After Vodafone Egypt deal

R31.2bn

+17.3%

Vodafone Egypt

revenue (subsidiary,

subject to deal closing)



1. Safaricom at 100%. Results for year ended 31 March 2022

### Highlights | Results reflect growth of new services



1. Including Safaricom at 100%

\* Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Further together

### Geographic lens | Broad-based growth



1. Including corporate and eliminations

2. Vodafone Kenya Limited (VKL), a subsidiary, owns 39.93% of Safaricom. Vodacom Group Limited owns 87.5% of VKL, giving Vodacom an effective holding of 34.94% in Safaricom

\* Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Further together

### Product lens | We are diversifying into new revenue streams beyond mobile



### Financial services | Continuing to scale our fintech platform

	100%	basis (including Safaricom)		Proportionate basis (excl. mir	norities, incl associates) <sup>1</sup>
61 m	illion	Strong underlying growth	\$324.6bn	R11.2bn / \$0.8bn	R4.4bn / \$0.3bn
financial servi	ces customers	in financial services revenue	M-Pesa transaction value	financial services revenue	financial services PBT
■ SA ■ IB M-Pe 28.3 16.1	sa = SF M-Pesa 30.5 16.5	• SA • IB M-Pesa • SF M-Pesa 12.3 4.5 5.0	■ M-Pesa (IB + SF) 324. 6 1	• SA • IB M-Pesa • SF M-Pesa 4.3 5.0 3.3 3.5	■ SA ■ M-Pesa (IB + SF)
13.3	13.5	2.4 2.7		2.4 2.7	
FY21	FY22	FY21 FY22	FY21 FY22	FY21 FY22	
mill	ion	R billion	US\$ billion	R billion	%
47% pen	etration	VOD 14.4% <sup>*</sup> growth SF 30.3% <sup>*</sup> growth	29.2% growth	13% of service revenue	17% of Group c. <mark>40%</mark> PBT margin

1. M-Pesa Safaricom not reported. PBT margin based on International M-Pesa margin profile. Actual results may differ from this illustration

\* Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results SA = South Africa; IB = International; SF = Safaricom Further together

### Financial services | Our business model is high-growth and scalable



### Financial services | Good progress the two-sided ecosystem



1. M-Pesa includes Safaricom on a 100% basis

2. Based on Company data, Omdia, Fitch Solutions and Statista for existing footprint and Egypt/Ethiopia



Addressable market

opportunities<sup>2</sup>

### South Africa highlights | Delivering despite strong comparative period

Key indicator	FY22	Reported % change	
Revenue (Rm)	80 828	5.3	<b>Serv</b> under for co
Service revenue (Rm)	58 526	3.8	whole new s
Vodacom Business service revenue (Rm)	17 705	11.6	Key
EBITDA (Rm)	31 747	3.3	<ul><li>Vod cus</li><li>Final</li></ul>
Data customers ('000)	23 475	8.2	• Sma 26.2
Financial services customers ('000)	13 541	2.0	Regu • Spe

**Service revenue** growth underpinned by continued demand for connectivity, incremental wholesale revenue and growth in our new services

Key milestones

#### **Key growth drivers**

- Vodacom Business customers up **10.0%**
- Financial services grew **12.4%**

Further together

• Smart devices up **13.1%** to 26.2 million

#### **Regulatory update**

Spectrum issued

### International highlights | Growth underpinned by data and M-Pesa

Key indicator	FY22	Reported % change	Normalised* % change	Key milestones
Service revenue (Rm)	22 213	0.3	5.6	Strong data growth
Data revenue (Rm)	4 588	11.0	16.4	<ul> <li>Usage growth <b>31.4%</b></li> <li>Smartphone penetration up 1.4pp to <b>33.7%</b></li> </ul>
M-Pesa revenue (Rm)	4 961	9.9	15.5	
EBITDA (Rm)	8 504	(3.2)	(0.6)	M-Pesa delivers despite new levies
Operating profit (Rm)	4 352	13.5	11.8	<ul><li>Strong underlying M-Pesa growth</li><li>Result impacted by new mobile</li></ul>
Data customers ('000)	21 175	2.6		<ul><li>money levies in Tanzania</li><li>Active merchants more than doubled</li></ul>
M-Pesa customers ('000)	16 523	2.3		<ul> <li>M-Pesa app live across all markets, mini-app roll-out ongoing</li> </ul>

\* Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results Further together

\_\_\_\_\_

### Safaricom highlights | Strong growth supported by M-Pesa and fixed

Key indicator <sup>1</sup>	FY22 (KES'bn)	FY22 (Rm)	LC % change	ZAR % change	Key milestones
Service revenue	281 107	37 715	12.3	0.3	<ul> <li>M-Pesa contribution increases</li> <li>30% growth to reach 38.3% of</li> </ul>
Data revenue	48 441	6 758	8.1	(3.8)	service revenue from <b>33.0%</b> in prior year
M-Pesa revenue	107 692	14 452	30.3	16.6	• FTTH customers grew <b>20.8%</b>
EBITDA	149 062	19 989	11.1	(0.7)	<ul> <li>FTTB customers up 24.1%</li> <li>Fixed revenue growth of 18.3%</li> </ul>
Data customers ('000)	25 220		6.1		Guidance
M-Pesa customers ('000)	30 527		7.8		<ul><li>Growth for Core/Kenya</li><li>Investment year for Ethiopia</li></ul>

1. Safaricom at 100%

### **ESG** Our ESG approach





### Group Income Statement | Strong execution impacted by FX headwinds

R million	FY22	FY21	Reported % change	Normalised* % change
Revenue	102 736	98 302	4.5	5.8
Service revenue	79 936	77 574	3.0	4.6
EBITDA	39 888	39 299	1.5	2.1
Depreciation and amortisation	(14 657)	(15 117)	(3.0)	
Net profit from associates and joint ventures	3 056	3 501	(12.7)	17.5
Operating profit	28 236	27 652	2.1	5.4
Net loss on disposal of subsidiaries	-	(70)	n/a	
Net finance charges	(3 673)	(3 801)	(3.4)	
Profit before tax	24 563	23 781	3.3	
Taxation	(6 829)	(6 710)	1.8	
Net profit	17 734	17 071	3.9	
Attributable to:				
Equity shareholders	17 163	16 581	3.5	
Non-controlling interests	571	490	16.5	
EPS (cents)	1 013	978	3.6	
HEPS (cents)	1 013	980	3.4	
Weighted average shares in issue (million)	1 694	1 695	(0.1)	

\* Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

### Service revenue | Consistent performance in South Africa

Group	South Africa	International
R million / %	R million / %	R million / %







Further together

1. Adjusted for a R142 million loyalty programme provision release in the prior year

\* Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

### Group EBITDA | Margin pressure not reflective of underlying trend



\* Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results
Further together

\* Adjusted for a R142 million loyalty programme provision release in the prior year

### **EBITDA | Growth profile impacted by one-off events**



\* Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

### Cash flow | Higher cash capex to capture rand strength



1. Capital expenditure comprises the purchase of property, plant and equipment and intangible assets, other than license and spectrum payments. Purchases of customer bases are excluded from capital expenditure

Further together

### HEPS | Underlying growth



\*Factors impacting reported growth (after tax and non-controlling interests)

• Start-up losses in Ethiopia of R380 million

• Mobile money levy in Tanzania of R212 million

• Lease contract separation had no impact on net income

Underlying growth of 69cps or 7.0%

### Shareholder returns | Dividend growth



Interim dividend Special dividend Final dividend

### Capital structure | Debt lens ahead of M&A





Further together

### **Targets | Medium-term targets**

#### \_\_\_\_

Group service revenue growth Mid-single digit

Targets

Group EBITDA growth Mid-to-high-single digit

**Group capital intensity ratio** 13.0% to 14.5% of Group revenue • The Russia-Ukraine war presents risk, particularly to cost inflation

Considerations

- Safaricom's FY23 EBIT guidance of KES87-93bn indicates an investment year for Ethiopia
- We expect the Vodafone Egypt, and CIVH fibre asset acquisitions will enhance our System of Advantage and provide scope to accelerate our Group growth profile

Further togethe



### **Outlook | We have a clear ambition to grow new services**



### Priorities | Enhancing shareholder value as we shift from telco to techco

<b>Execute on our</b> System of Advantage	<b>Disciplined</b> capital structure & allocation	Accelerate and diversify returns	<b>Enhance</b> societal value
Leadership in fixed and mobile - complete M&A	<b>Utilise debt capacity</b> - threshold of 1.5x EBITDA	<b>Earnings &amp; FCF</b> - accelerating Group growth potential	Inclusion for all - increase female representation at management level*
Diversify with our digital ecosystem - scale super-apps	Simplify dividend - updated policy	Attractive returns - improve ROCE	<b>Planet</b> - reduce GHG emissions*
<b>Optimised TechCo</b> - separate SA towers	Invest within framework - maintain capex intensity	Attractive returns - one of the highest JSE dividend payouts	<b>Digital society</b> - drive financial inclusion*

\*ESG metrics are included in management long-term incentives





# Appendix



### M-Pesa P2P intervention supporting financial inclusion and platform growth



1. Including Safaricom (100%)

\* Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results 31

### Finance charges and debt | Average cost of debt reduced

Group net finance charges				Group net debt		
R million	FY22	FY21	% change	R million	FY22	FY21
Finance income	554	767	(27.8)	Cash balances including overdraft	16 658	15 209
Finance cost	(4 229)	(4 190)	0.9			
Net finance costs	(3 675)	(3 423)	7.4	Current borrowings	(22 061)	(9 634)
Net gain/(loss) on				Non-current borrowings	(29 347)	(39 741)
remeasurement and disposal of financial instruments	2	(378)	(100.5)	Other financial instruments	(429)	(83)
Net finance charges	(3 673)	(3 801)	(3.4)	Net debt	(35 179)	(34 249)
Average cost of debt (%)	7.7%	7.8%		Net debt/EBITDA (times)	0.9	0.9

Further together

### Group tax | ETR impacted by Safaricom and change in Kenya tax rate



### Tanzania | Mobile money and airtime levies







Further together

### **Country data**

					2	
	South Africa	Tanzania	DRC	Mozambique	Lesotho	Safaricom
Population <sup>∓</sup> (million)	60.8	63.3	95.2	33.1	2.2	56.2
GDP per capita <sup>∓</sup> (USD)	$105 \ 393^{\eta}$	1 237	542	511	1 3 1 6	1 912
GDP growth estimate <sup>∓</sup> (%)	1.9	5.2	5.5	5.0	1.7	4.4
Ownership (%)	100	75	51	85	80	34.94 <sup>¢</sup>
Licence expiry period	2029	2031	2028/2032/ 2038 <sup>µ</sup>	2038	2036	2022/2024/ 2026∞
Customers (thousand)	45 459	15 368	15 512	8 954	1 882	42 440
ARPU (rand/month)	90∆	33∆	42∆	59∆	52∆	<b>75</b> <sup>β</sup>
ARPU (local currency/month)	90∆	5 132∆	2.8∆	249∆	52∆	<b>562</b> <sup>β</sup>
Minutes of use per month	125	232	32	120	62	n/a

<sup>+</sup> The Bureau of Economic Research for SA and Fitch Solutions for all other countries (Extraction date: April 2022).

 $^{\eta}$  GDP per capita in ZAR for SA.

\$ Vodacom Group Limited owns 87.5% of Vodafone Kenya Ltd, which in turn holds 39.93% of Safaricom Plc, giving Vodacom an effective holding in Safaricom of 34.94%.

 $^{\mu}$  2028 (2G licence), 2032 (3G licence) and 2038 (4G licence).

<sup>o</sup> 2022 (3G licence), 2024 (2G licence), 2026 (4G licence)

<sup>a</sup> Total ARPU is calculated by dividing the average monthly service revenue (including fixed line and other service revenue) by the average monthly customers during the period.

<sup>β</sup> Total ARPU is calculated by dividing the average monthly service revenue (excluding fixed line and other service revenue) by the average active monthly customers during the period.

Further togethe

#### Impact of the exchange rate

Revenue			Average YTD exchange rates			
	YoY% growth			YoY% growth		
FY22	Reported	Normalised*		FY22	FY21	% changed
South Africa	5.3	5.3	USD/ZAR	14.85	16.36	(9.2)
SouthAnica	5.5	5.5	ZAR/MZN	4.24	4.43	(4.3)
International	0.6	6.0	ZAR/TZS	156.04	142.57	9.4
Group	4.5	5.8	EUR/ZAR	17.25	19.04	(9.4)
			ZAR/KES	7.46	6.67	11.8
	Service revenue			EBITDA		
	YoY% growth			YoY% growth	) 	
FY22	Reported	Normalised*	FY22		Reported	Normalised*
South Africa	3.8	3.8	South Africa		3.3	3.2
International	0.3	5.6	International		(3.2)	(0.6)
Group	3.0	4.6	Group		1.5	2.1

\* Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results.

#### Further together

#### Definitions

#### Customers

Customers are based on the total number of mobile customers using any service during the last three months. This includes customers paying a monthly fee that entitles them to use the service even if they do not actually use the service and those customers who are active whilst roaming

#### **EBITDA**

Earnings before interest, taxation, depreciation and amortisation, impairment losses, profit/loss on disposal of investments, property, plant and equipment, and intangible assets, profit/loss from associate and joint venture, restructuring cost and BEE income/charge

#### MOU

Minutes of use per month is calculated by dividing the average monthly minutes (traffic) during the period by the average monthly active customers during the period

#### Data customers

Data customers are based on the number of unique users generating billable data traffic during the month. Also included are users on integrated tariff plans, or who have access to corporate APNs, and users who have been allocated a revenue generating data bundle during the month. A user is defined as being active if they are paying a contractual monthly fee for this service or have used the service during the reported month

#### Free cash flow

Cash generated from operations less additions to property, plant and equipment and intangible assets, proceeds on disposal of property, plant and equipment and intangible assets, tax paid, net finance charges paid and net dividends received/paid and movements in amounts due to M-Pesa account holders

#### Normalised growth (\*)

Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results.

#### **M-Pesa customers**

M-Pesa customers are based on the number of unique users who have generated revenue related to M-Pesa during the last month

#### South Africa

Vodacom (Pty) Limited, a private limited liability company duly incorporated in accordance with the laws of South Africa and its subsidiaries, joint ventures and SPV's.

#### Operating free cash flow

Cash generated from operations less additions to property, plant and equipment and intangible assets other than licence and spectrum payments and purchases of customer bases, net of proceeds on disposal of property, plant and equipment and intangible assets, other than license and spectrum payments and disposals of customer bases and movements in amounts due to M-Pesa account holders.

#### ARPU

Total ARPU is calculated by dividing the sum of the customer and incoming revenue for the period by the average monthly active customers during the period

#### International

International comprises the segment information relating to the non-South African-based cellular networks in Tanzania, the Democratic Republic of Congo, Mozambique and Lesotho as well as the operations of Vodacom International Limited (Mauritius) and Vodacom Business Africa Group (Pty) Limited and its subsidiaries

HEPS

Headline earnings per share

### **More information**

Visit our website for more information http://www.vodacom.com

2022 upcoming dates	
Vodacom Group AGM	18 July 2022

1Q23 results

21 July 2022

1H23 results

14 November 2022



Home | Investor relations | Investor relations overview

#### Information for our shareholders and the capital market

Vodacom is a leading and purpose-led African connectivity and financial services company. The Group, including Safaricom, serves 130 million customers spanning across the consumer and enterprise segments. The Group offers a wide range of services, including; telecommunication, IT, digital and financial services.



#### **Contact us** VodacomIR@vodacom.co.za

#### Follow us on social media

🥑 @Vodacom

**f** Facebook.com/vodacom

# Forward-looking statement

This presentation which sets out the annual results for Vodacom Group Limited for the year ended 31 March 2022 contains 'forward-looking statements', which have not been reviewed or reported on by the Group's auditors, with respect to the Group's financial condition, results of operations and businesses and certain of the Group's plans and objectives. In particular, such forward-looking statements include statements relating to: the Group's future performance; future capital expenditures, acquisitions, divestitures, expenses, revenues, financial conditions, dividend policy, and future prospects; business and management strategies relating to the expansion and growth of the Group; the effects of regulation of the Group's businesses by governments in the countries in which it operates; the Group's expectations as to the launch and roll out dates for products, services or technologies; expectations regarding the operating environment and market conditions; growth in customers and usage; and the rate of dividend growth by the Group.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as "will", "anticipates", "aims", "could", "may", "should", "expects", "believes", "intends", "plans" or "targets" (including in their negative form). By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include, but are not limited to, the following: changes in economic or political conditions in markets served by operations of the Group; greater than anticipated competitive activity; higher than expected costs or capital expenditures; slower than expected customer growth and reduced customer retention; changes in the spending patterns of new and existing customers; the Group's ability to expand its spectrum position or renew or obtain necessary licences; the Group's ability to achieve cost savings; the Group's ability to execute its strategy in fibre deployment, network expansion, new product and service rollouts, mobile data, Enterprise and broadband; changes in foreign exchange rates, as well as changes in interest rates; the Group's ability to realise benefits from entering into partnerships or joint ventures and entering into service franchising and brand licensing; unfavourable consequences to the Group of making and integrating acquisitions or disposals; changes to the regulatory framework in which the Group operates; the impact of legal or other proceedings; loss of suppliers or disruption of supply chains; developments in the Group's financial condition, earnings and distributable funds and other factors that the Board takes into account when determining levels of dividends; the Group's ability to satisfy working capital and other requirements; changes in statutory tax rates or profit mix; and/or changes in tax legislation or final resolution of open tax issues.

All subsequent oral or written forward-looking statements attributable to the Group or any member thereof or any persons acting on their behalf are expressly qualified in their entirety by the cautionary statements above and below. Vodacom expressly disclaims any liability in respect of the content of any forward looking statement and also expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein or to reflect any change in their expectations with regard thereto or any change in events, conditions or circumstances on which any such forward-looking statement is based.