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Vodacom Group | A transformational year

Purpose-led model Strategy in action Financial outcomes Acquisition of market Digital Free cash leader in **Egypt** and 61 million +4.6% society flow Ethiopia licence award financial services **Financial** growth customers¹ R15.7bn inclusion South Africa **fibre M&A** to lower costs to communicate **Inclusion** Dividend of Board increasing 6% Acquired 110MHz of for all to **42%** high demand spectrum yield 850cps **Female** post July AGM in South Africa representation VodaPay & M-Pesa **super-app** launch up from ROCE GHG emissions per **Planet** 22.0% terabyte of data **IoT** across **smart** 23.4% Carbon savings in FY21 -16% medicine, agriculture and buildings

Further together

Our Purpose | Further together

Purpose

We connect for a better future



Digital society

- Affordable internet for all
- Digital solutions that transform lives
- Financial inclusion



Inclusion for all

- Diversity (incl women)
- Education ecosystem (incl youth)
- SMEs



Planet

- Energy mix, water, waste
- Biodiversity

4G coverage ITU pledge

Additional 70 million people coverage over the next five years

Food & connectivity

Disaster Relief Fund

DRC, Mozambique, Cape Town and KwaZulu-Natal

Vaccination support

mVacciNation

and R87 million in financial support

Platforms for good

Connect Farmers

>230k farmers across DRC, SA and Tanzania

Our Strategy | Leading African TechCo with clear System of Advantage

Africa's leading communications company



Footprint strengthened

- Launch and scale Ethiopia
- Complete Egypt transaction



Secure leadership in mobile and fixed

- Lead in mobile data 4G, 5G. Accelerate smartphone penetration
- Partnerships and acquisitions to accelerate fixed connectivity
- Future of Home

Diversify and differentiate with our digital ecosystem



- Pay, lend, insure, invest, trade in M-Pesa and VFS
- Super-apps + mini-apps in all digital and e-commerce categories
- Digital partner of choice for enterprises
 - Broadband for enterprise
 - End-to-end IoT, Cloud, Security and BMS
 - SME Champion

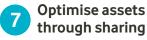
World class loyalty and customer experience

- Engaged, loyal customer base
- World class CX in all journeys, channels and touchpoints

Personalisation through CVM and Big Data

- Enhanced CVM and Big Data capabilities
- Personalisation across full multi-product portfolio

Optimised, future-ready TechCo



- Towers
- Fibre
- Data centres
- Network co-builds

- 8 Technology leadership in Network and IT
 - Tech2025
 - Best Network
 - Modernised IT
 - Cyber-security

9 TechCo organisation and culture

- Future-ready employee experience
- Transform skills and organisation for TechCo

Trusted brand and reputation

- Build a brand with purpose
- Embed purpose and social contract into our reputation

Further together

Strategy in action | We are accelerating our System of Advantage

Strategic objective:

Acceleration:



Strategic outcomes:

Secure leadership in fixed and mobile

Diversify and

differentiate with our

digital ecosystem



Footprint strengthened Egypt, Ethiopia, SA Fibre M&A



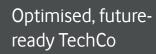
Acquired 110MHz of **high demand spectrum** in South Africa



VodaPay and M-Pesa super-apps launch



IoT across **smart** medicine, agriculture and buildings





TowerCo separation in South Africa in progress



Shared cost, open-access fibre deployment

- Geographic and product diversification
- Larger addressable market
- Higher customer lifetime value
- Enhanced growth, returns and societal impact

After Vodafone Egypt deal¹



64m Financial Servicescustomers, extending our leading fintech position



53% Smartphonepenetration providing structural data opportunity



39 000 Network sites and one of Africa's largest tower owners



>500m Population reach supporting scalable partnerships

¹ Information Including Safaricom on 100% basis.



Strategy in action | M&A enhancing our growth and returns profile

Market leading position across all our markets



R102.7bn

Vodacom Group revenue South Africa and International markets (DRC. Tanzania, Mozambique, Lesotho)



R39.9bn

Vodacom Group EBITDA EBITDA margin 38.8%



R40.0bn

Safaricom revenue (associate)1



R20.0bn

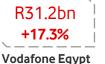
Safaricom EBITDA (associate)1

South Africa fibre - acquiring an up to 40% stake in CIVH

- Market leading openaccess FTTx assets
- Enhance our home & business connectivity offering
- Gigabit transmission and backhaul
- Close South Africa's digital divide

Acquiring a controlling stake in Vodafone Egypt

- Market leader, with attractive asset portfolio (e.g. towers, spectrum)
- Skills and IT powerhouse
- Super-app opportunity to unlock financial and digital services
- Acceleration of IoT and business propositions

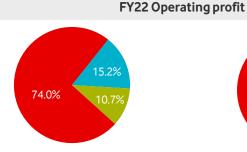


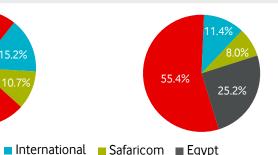
revenue (subsidiary, subject to deal closing)

Before Vodafone Egypt deal

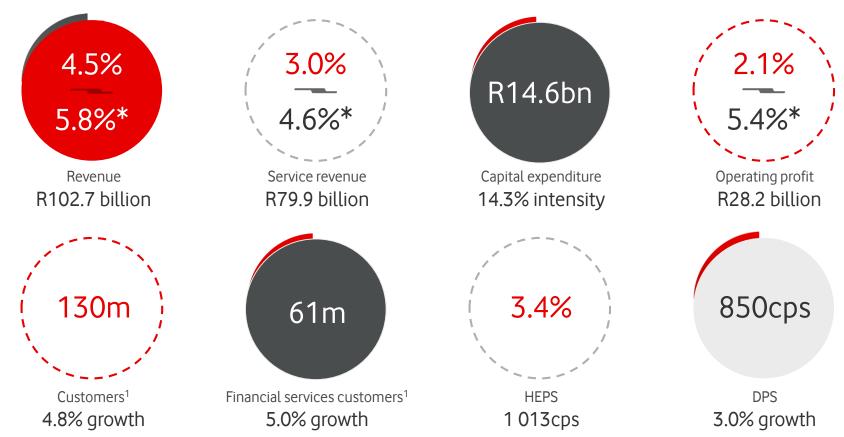
South Africa

After Vodafone Egypt deal





Highlights | Results reflect growth of new services

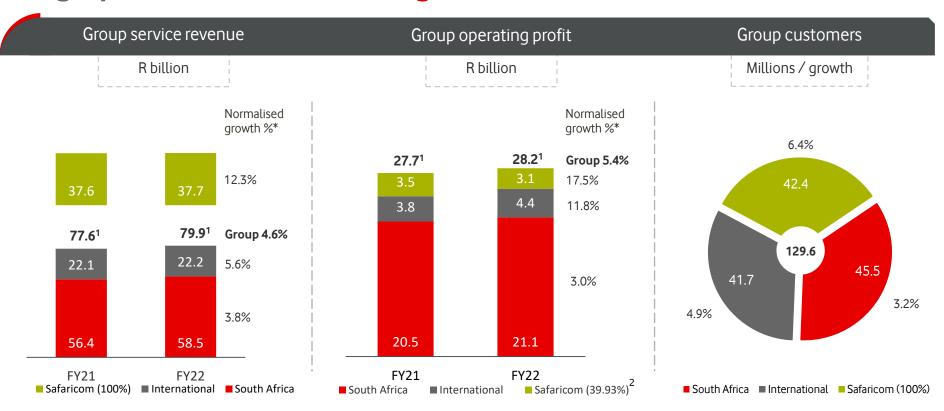


^{1.} Including Safaricom at 100%

Further together

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Geographic lens | Broad-based growth



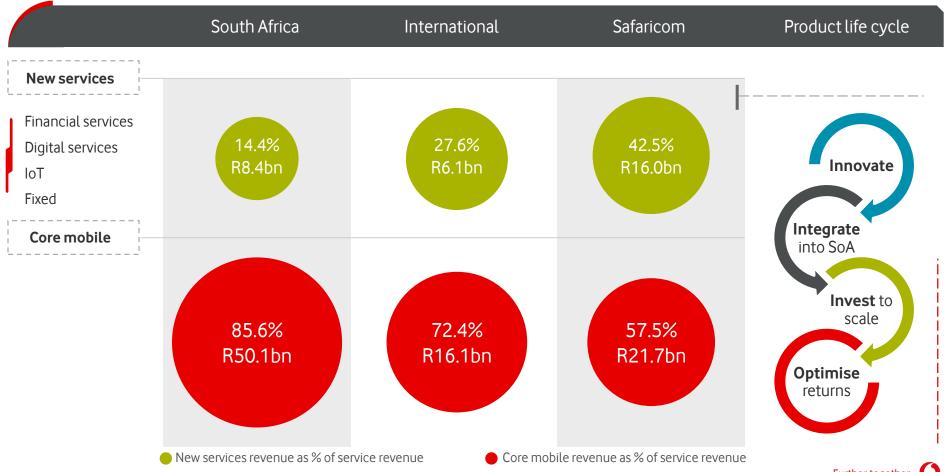
^{1.} Including corporate and eliminations

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^{2.} Vodafone Kenya Limited (VKL), a subsidiary, owns 39.93% of Safaricom. Vodacom Group Limited owns 87.5% of VKL, giving Vodacom an effective holding of 34.94% in Safaricom.

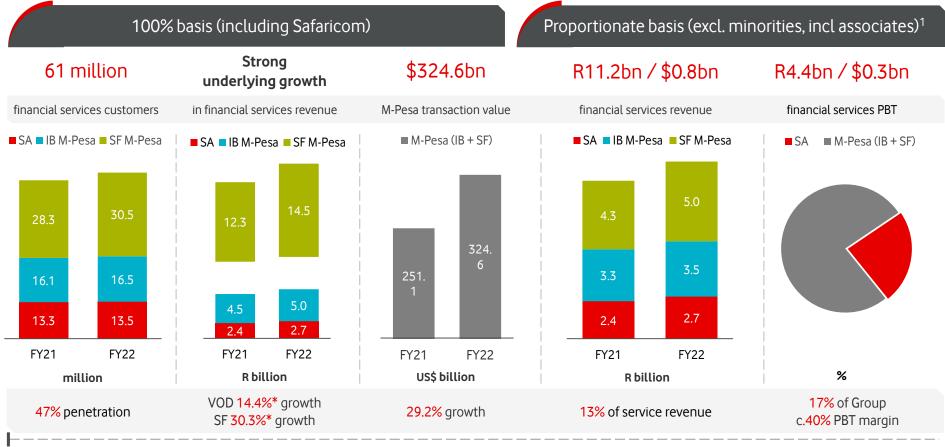
^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results

Product lens | We are diversifying into new revenue streams beyond mobile



Vodacom annual results I March 2022 10

Financial services | Continuing to scale our fintech platform

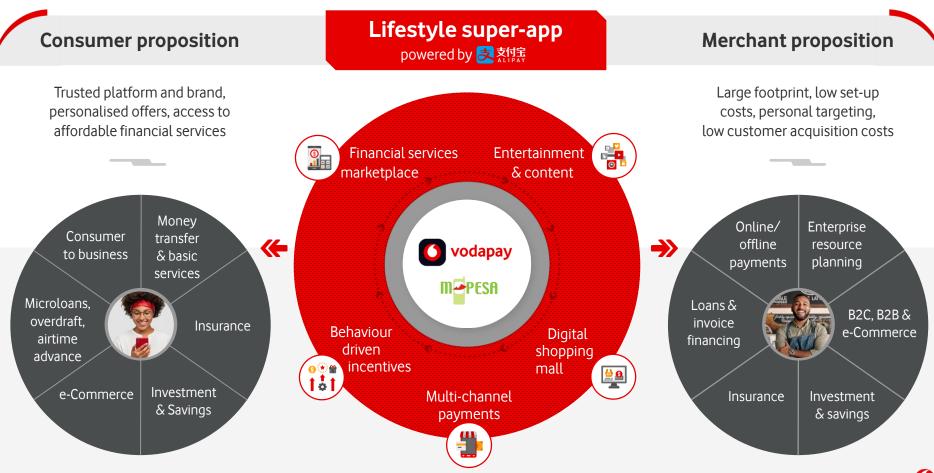


 $^{1.\,}M-Pesa\,Safaricom\,not\,reported.\,PBT\,margin\,based\,on\,International\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,margin\,profile.\,Actual\,results\,may\,differ\,from\,this\,illustration\,M-Pesa\,may\,differ\,from\,th$

Further together

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results SA = South Africa: IB = International: SF = Safaricom

Financial services | Our business model is high-growth and scalable

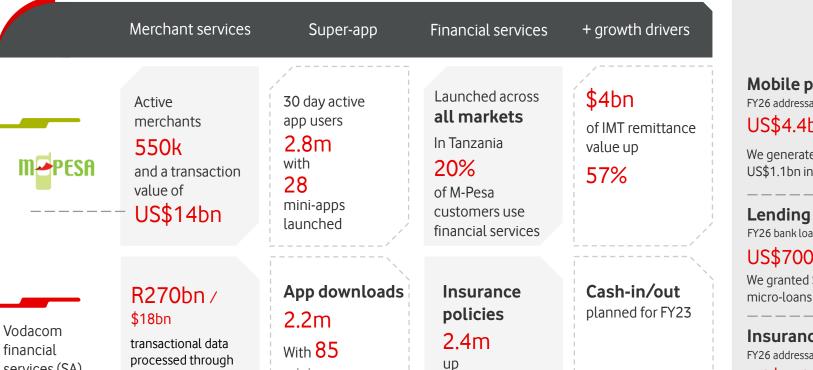


Further together

Financial services | Good progress the two-sided ecosystem

mini-apps

vodapay



market opportunities²

Addressable

Mobile payments

FY26 addressable revenue pool

US\$4.4bn

We generated US\$1.1bn in FY22

FY26 bank loans granted

US\$700bn

We granted \$6.1bn of micro-loans in FY22

Insurance

FY26 addressable revenue pool

US\$60bn

We generated US\$70m in FY22

services (SA)

VodaTrade (ERP tool)

Further together Vodacom annual results | March 2022

15%

M-Pesa includes Safaricom on a 100% basis

^{2.} Based on Company data, Omdia, Fitch Solutions and Statista for existing footprint and Egypt/Ethiopia

South Africa highlights | Delivering despite strong comparative period

Key indicator	FY22	Reported % change	Key milestones
Revenue (Rm)	80 828	5.3	Service revenue growth underpinned by continued demand for connectivity, incremental
Service revenue (Rm)	58 526	3.8	wholesale revenue and growth in our new services
Vodacom Business service revenue (Rm)	17 705	11.6	Key growth drivers • Vodacom Business
EBITDA (Rm)	31 747	3.3	customers up 10.0% • Financial services grew 12.4%
Data customers ('000)	23 475	8.2	• Smart devices up 13.1% to 26.2 million
Financial services customers ('000)	13 541	2.0	Regulatory update • Spectrum issued

Further together

International highlights | Growth underpinned by data and M-Pesa

Key indicator	FY22	Reported % change	Normalised* % change	Key milestones
Service revenue (Rm)	22 213	0.3	5.6	Strong data growth
Data revenue (Rm)	4 588	11.0	16.4	 Usage growth 31.4% Smartphone penetration up 1.4pp to 33.7%
M-Pesa revenue (Rm)	4 961	9.9	15.5	
EBITDA (Rm)	8 504	(3.2)	(0.6)	M-Pesa delivers despite new levies
Operating profit (Rm)	4 352	13.5	11.8	Strong underlying M-Pesa growthResult impacted by new mobile
Data customers ('000)	21 175	2.6		 money levies in Tanzania Active merchants more than doubled
M-Pesa customers ('000)	16 523	2.3		 M-Pesa app live across all markets, mini-app roll-out ongoing

Vodacom annual results | March 2022 Further together

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Safaricom highlights | Strong growth supported by M-Pesa and fixed

Key indicator ¹	FY22 (KES'bn)	FY22 (Rm)	LC % change	ZAR % change	Key milestones
Service revenue	281 107	37 715	12.3	0.3	 M-Pesa contribution increases 30% growth to reach 38.3% of
Data revenue	48 441	6 758	8.1	(3.8)	service revenue from 33.0% in prior year
M-Pesa revenue	107 692	14 452	30.3	16.6	Strong FTTx growth • FTTH customers grew 20.8%
EBITDA	149 062	19 989	11.1	(0.7)	 FTTB customers up 24.1% Fixed revenue growth of 18.3%
Data customers ('000)	25 220		6.1		Guidance
M-Pesa customers ('000)	30 527		7.8		Growth for Core/KenyaInvestment year for Ethiopia

ESG | Our ESG approach

Key elements of our ESG framework

Deliver on our three purpose pillars

Digital society

Inclusion for all

Planet

- Connecting people and things
- Digitalising business
- Digitalising critical industry sectors
- Digitialising government

- Access to the benefits of a digital society for all
- Propositions for equality
- Workplace equality

- Reducing our environmental impact
- Helping our customers decarbonise
- Promoting a circular economy

Uphold our Social contract

Trust, fairness and leadership to activate and accelerate our purpose initiatives

Guided by responsible business practices

Protecting Data

- Data privacy
- Cyber security

Protecting people

- Health and safety
- Mobiles, masts and health
- Human rights

Business integrity

- Operates ethical, lawfully and integrity
- Tax and economic contribution
- Policy of zero tolerance towards corruption

Provide transparency and measurement

ESG progress measurement e.q. ESG ratings, reputation tracking and stakeholder feedback

Further together



Responsible supply chain

17



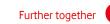
Financial review



Group Income Statement | Strong execution impacted by FX headwinds

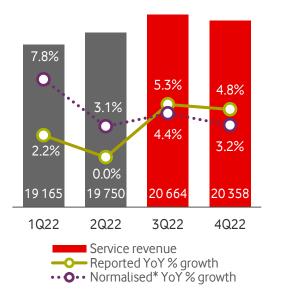
R million	FY22	FY21	Reported % change	Normalised*% change
Revenue	102 736	98 302	4.5	5.8
Service revenue	79 936	77 574	3.0	4.6
EBITDA	39 888	39 299	1.5	2.1
Depreciation and amortisation	(14 657)	(15 117)	(3.0)	
Net profit from associates and joint ventures	3 056	3 501	(12.7)	17.5
Operating profit	28 236	27 652	2.1	5.4
Net loss on disposal of subsidiaries	-	(70)	n/a	
Net finance charges	(3 673)	(3 801)	(3.4)	
Profit before tax	24 563	23 781	3.3	
Taxation	(6 829)	(6 710)	1.8	
Net profit	17 734	17 071	3.9	
Attributable to:				
Equity shareholders	17 163	16 581	3.5	
Non-controlling interests	571	490	16.5	
EPS (cents)	1 013	978	3.6	
HEPS (cents)	1 013	980	3.4	
Weighted average shares in issue (million)	1 694	1 695	(0.1)	

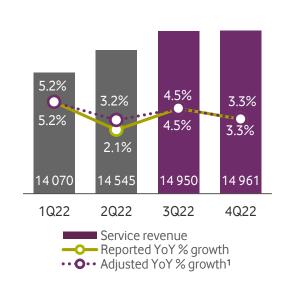
Weignted average snares in issue (million) * Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

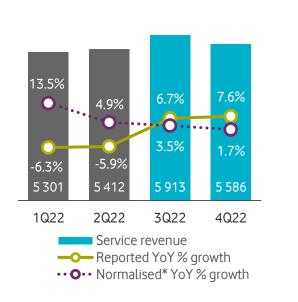


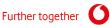
Service revenue | Consistent performance in South Africa







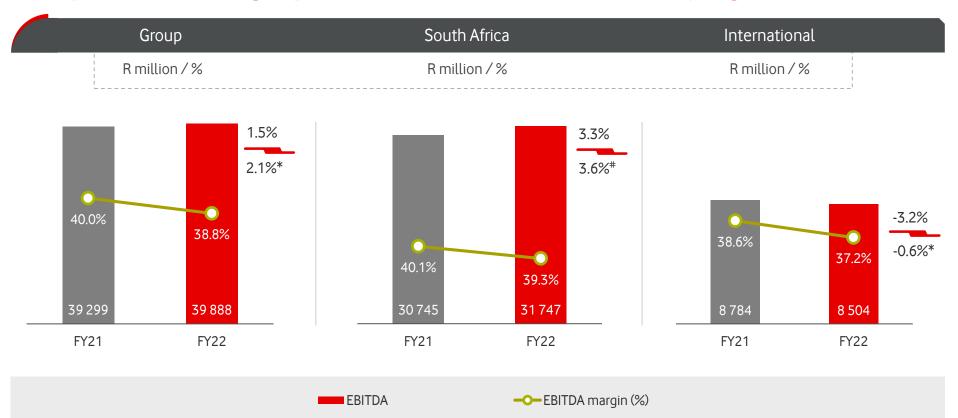




^{1.} Adjusted for a R142 million loyalty programme provision release in the prior year

^{*} Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results

Group EBITDA | Margin pressure not reflective of underlying trend

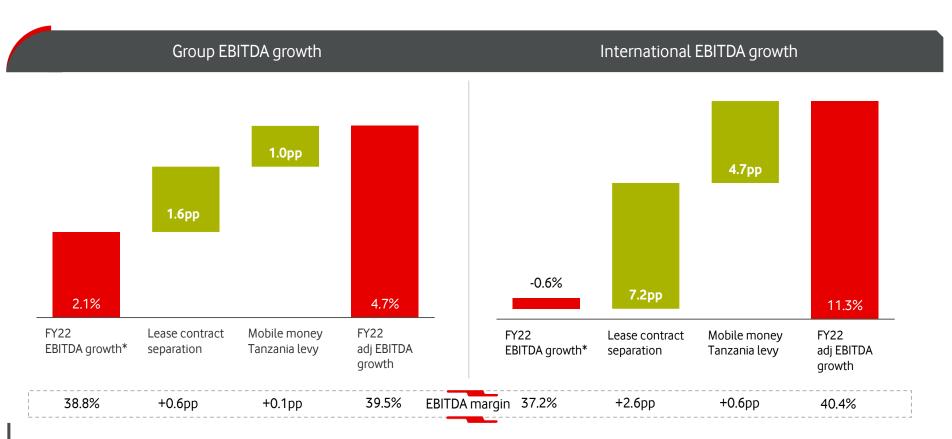




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^{*} Adjusted for a R142 million loyalty programme provision release in the prior year

EBITDA | Growth profile impacted by one-off events

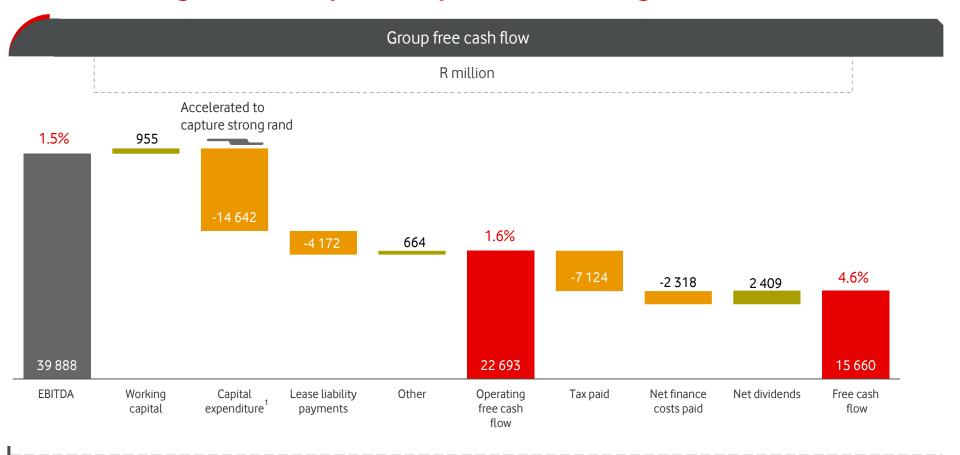


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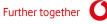
Further together



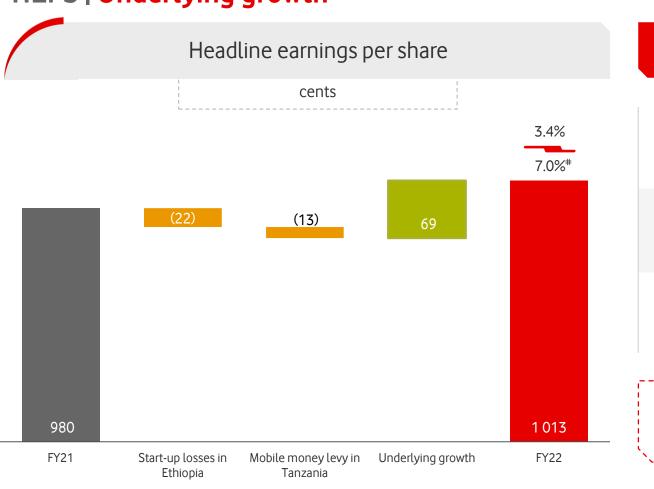
Cash flow | Higher cash capex to capture rand strength



^{1.} Capital expenditure comprises the purchase of property, plant and equipment and intangible assets, other than license and spectrum payments. Purchases of customer bases are excluded from capital expenditure



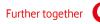
HEPS | Underlying growth



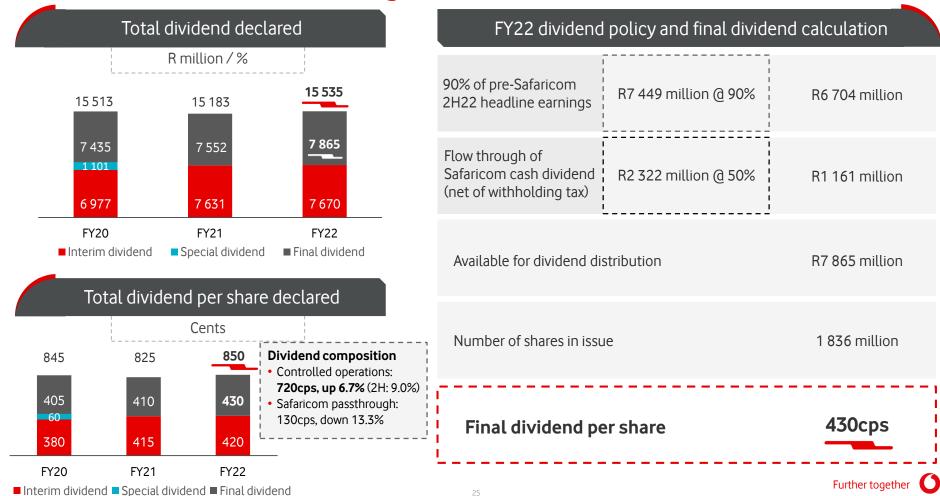
*Factors impacting reported growth (after tax and non-controlling interests)

- Start-up losses in Ethiopia of R380 million
- Mobile money levy in Tanzania of R212 million
- Lease contract separation had no impact on net income

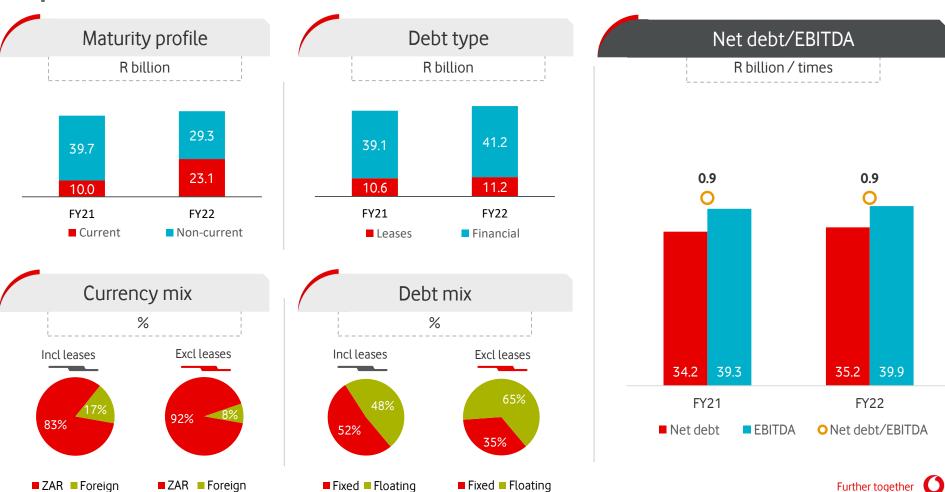
Underlying growth of 69cps or 7.0%



Shareholder returns | Dividend growth



Capital structure | Debt lens ahead of M&A



Targets | Medium-term targets

Targets ——————— Considerations

Group service revenue growth

Mid-single digit

Group EBITDA growth

Mid-to-high-single digit

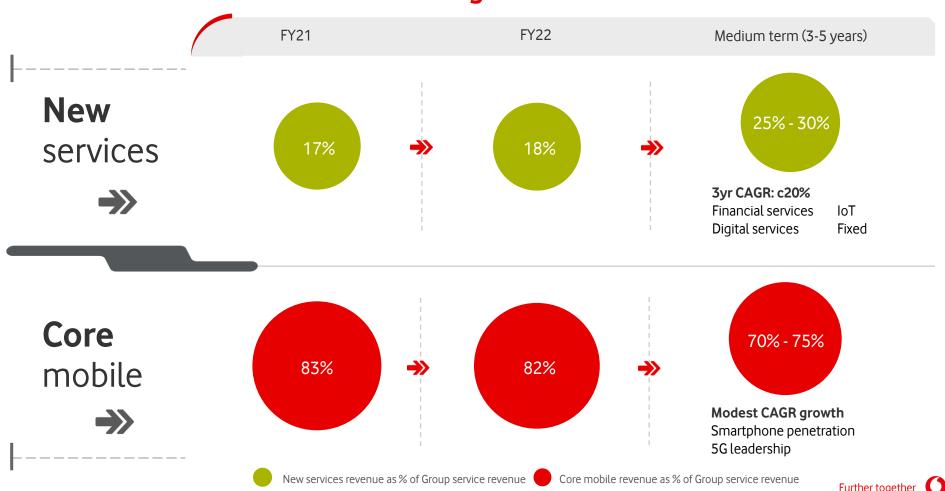
Group capital intensity ratio

13.0% to 14.5% of Group revenue

- The Russia-Ukraine war presents risk, particularly to cost inflation
- Safaricom's FY23 EBIT guidance of KES87-93bn indicates an investment year for Ethiopia
- We expect the Vodafone Egypt, and CIVH fibre asset acquisitions will enhance our System of Advantage and provide scope to accelerate our Group growth profile



Outlook | We have a clear ambition to grow new services



Priorities | Enhancing shareholder value as we shift from telco to techco

Execute on our System of Advantage	Disciplined capital structure & allocation	Accelerate and diversify returns	Enhance societal value
Leadership in fixed and mobile - complete M&A	Utilise debt capacity - threshold of 1.5x EBITDA	Earnings & FCF - accelerating Group growth potential	Inclusion for all - increase female representation at management level*
Diversify with our digital ecosystem - scale super-apps	Simplify dividend - updated policy	Attractive returns - improve ROCE	Planet - reduce GHG emissions*
Optimised TechCo - separate SA towers	Invest within framework - maintain capex intensity	Attractive returns - one of the highest JSE dividend payouts	Digital society - drive financial inclusion*

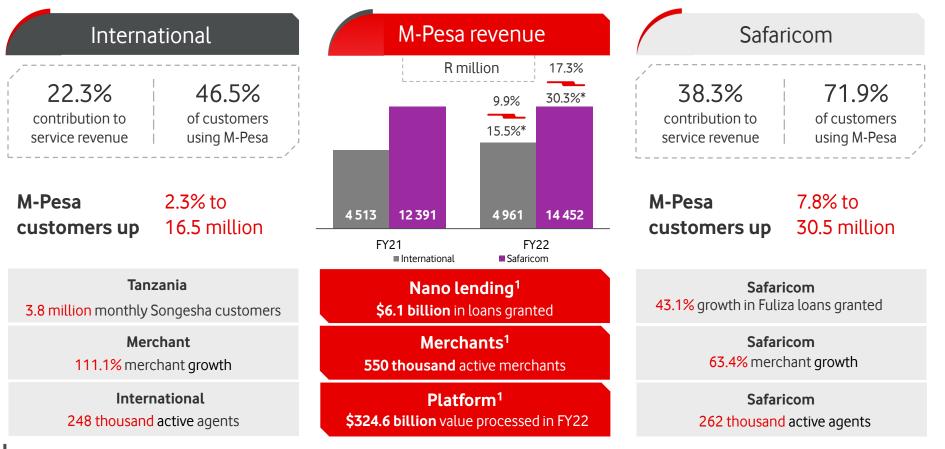
*ESG metrics are included in management long-term incentives





Appendix

M-Pesa | P2P intervention supporting financial inclusion and platform growth



^{1.} Including Safaricom (100%)

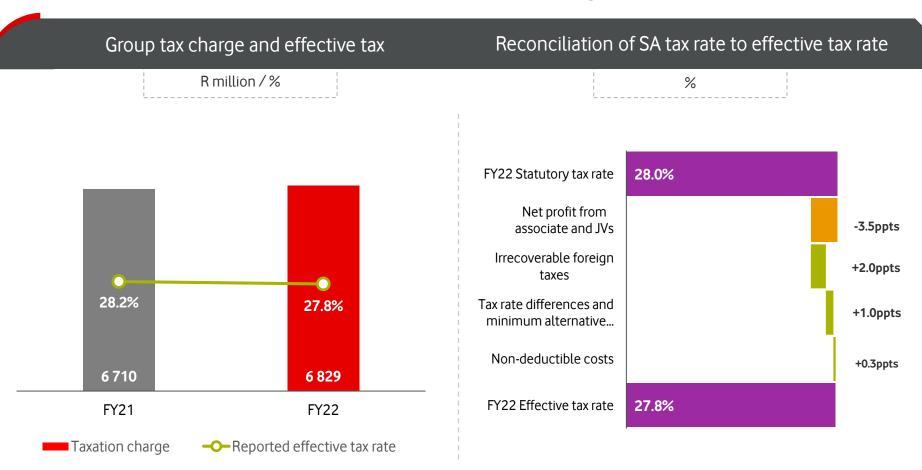


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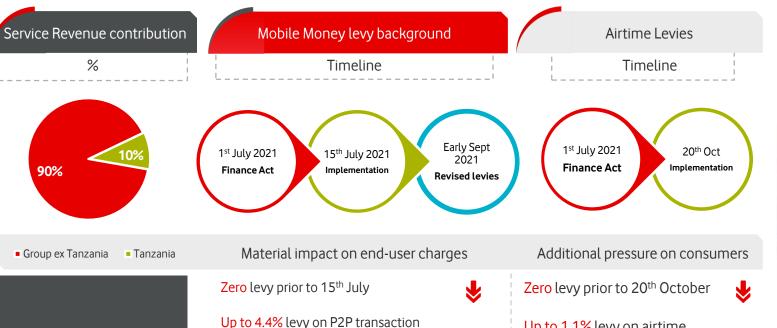
Finance charges and debt | Average cost of debt reduced

Group net finance charges				Group net debt		
R million	FY22	FY21	% change	R million	FY22	FY21
Finance income	554	767	(27.8)	Cash balances including overdraft	16 658	15 209
Finance cost	(4 229)	(4 190)	0.9	0	(22.054)	(0.67.1)
Net finance costs	(3 675)	(3 423)	7.4	Current borrowings	(22 061)	(9 634)
Net gain/(loss) on				Non-current borrowings	(29 347)	(39 741)
remeasurement and disposal of financial instruments	2	(378)	(100.5)	Other financial instruments	(429)	(83)
Net finance charges	(3 673)	(3 801)	(3.4)	Net debt	(35 179)	(34 249)
Average cost of debt (%)	7.7%	7.8%		Net debt/EBITDA (times)	0.9	0.9
					_	uthor to gothor

Group tax | ETR impacted by Safaricom and change in Kenya tax rate



Tanzania | Mobile money and airtime levies



R708 million negative service revenue impact due to mobile money and airtime levies in FY22

value post 15th July (3.3% levy on avg in highest volume buckets) Up to 3.1% levy on P2P transaction value post 2nd Sept (2.3% levy on avg for highest volume buckets) Compounding dilution to incoming & savings

Up to 1.1% levy on airtime top-ups post 20th October (also 1.1% levy on avg in highest volume bucket)

Compounding impact on consumer wallet







Country data

country data				•	•	
	South Africa	Tanzania	DRC	Mozambique	Lesotho	Safaricom
Population [∓] (million)	60.8	63.3	95.2	33.1	2.2	56.2
GDP per capita [∓] (USD)	105 393 ⁿ	1 237	542	511	1 316	1 912
GDP growth estimate [‡] (%)	1.9	5.2	5.5	5.0	1.7	4.4
Ownership (%)	100	75	51	85	80	34.94¢
Licence expiry period	2029	2031	2028/2032/ 2038 ^µ	2038	2036	2022/2024/ 2026°
Customers (thousand)	45 459	15 368	15 512	8 954	1 882	42 440
ARPU (rand/month)	90∆	33∆	42∆	59∆	52∆	75β

2.8∆

32

249△

120

90∆

125

ARPU (local currency/month)

Minutes of use per month

5 132∆

232

Further togethe Vodacom annual results | March 2022

562β

n/a

52∆

[†] The Bureau of Economic Research for SA and Fitch Solutions for all other countries (Extraction date: April 2022).

 $^{^{\}eta}$ GDP per capita in ZAR for SA.

^{\$} Vodacom Group Limited owns 87.5% of Vodafone Kenya Ltd, which in turn holds 39.93% of Safaricom Plc, giving Vodacom an effective holding in Safaricom of 34.94%.

μ 2028 (2G licence). 2032 (3G licence) and 2038 (4G licence).

[∞] 2022 (3G licence), 2024 (2G licence), 2026 (4G licence)

^a Total ARPU is calculated by dividing the average monthly service revenue (including fixed line and other service revenue) by the average monthly customers during the period. ^β Total ARPU is calculated by dividing the average monthly service revenue (excluding fixed line and other service revenue) by the average active monthly customers during the period.

Impact of the exchange rate

Revenue				Average YTD exchange rates			
	. Yo	Y% growth			YoY% growt	h	
FY22		Reported	Normalised*		FY22	FY21	% changed
Courth Africa		5.3	5.3	USD/ZAR	14.85	16.36	(9.2)
South Africa		5.5	5.5	ZAR/MZN	4.24	4.43	(4.3)
International		0.6	6.0	ZAR/TZS	156.04	142.57	9.4
Group		4.5	5.8	EUR/ZAR	17.25	19.04	(9.4)
				ZAR/KES	7.46	6.67	11.8

	Service revenue			EBITDA		
	YoY% growth			YoY% gr	owth	
FY22	Reported	Normalised*	FY22		Reported	Normalised*
South Africa	3.8	3.8	South Africa		3.3	3.2
International	0.3	5.6	International		(3.2)	(0.6)
Group	3.0	4.6	Group		1.5	2.1

^{*} Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results.



Definitions

Customers

Customers are based on the total number of mobile customers using any service during the last three months. This includes customers paying a monthly fee that entitles them to use the service even if they do not actually use the service and those customers who are active whilst roaming

EBITDA

Earnings before interest, taxation, depreciation and amortisation, impairment losses, profit/loss on disposal of investments, property, plant and equipment, and intangible assets, profit/loss from associate and joint venture, restructuring cost and BEE income/charge

MOU

Minutes of use per month is calculated by dividing the average monthly minutes (traffic) during the period by the average monthly active customers during the period

Data customers

Data customers are based on the number of unique users generating billable data traffic during the month. Also included are users on integrated tariff plans, or who have access to corporate APNs, and users who have been allocated a revenue generating data bundle during the month. A user is defined as being active if they are paying a contractual monthly fee for this service or have used the service during the reported month

Free cash flow

Cash generated from operations less additions to property, plant and equipment and intangible assets, proceeds on disposal of property, plant and equipment and intangible assets, tax paid, net finance charges paid and net dividends received/paid and movements in amounts due to M-Pesa account holders

Normalised growth (*)

Normalised growth, which presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) and excludes the impact of merger, acquisition and disposal activities at a constant currency basis where applicable, to show a like-for-like comparison of results.

M-Pesa customers

M-Pesa customers are based on the number of unique users who have generated revenue related to M-Pesa during the last month

South Africa

Vodacom (Pty) Limited, a private limited liability company duly incorporated in accordance with the laws of South Africa and its subsidiaries, ioint ventures and SPV's.

Operating free cash flow

*)

Cash generated from operations less additions to property, plant and equipment and intangible assets other than licence and spectrum payments and purchases of customer bases, net of proceeds on disposal of property, plant and equipment and intangible assets, other than license and spectrum payments and disposals of customer bases and movements in amounts due to M-Pesa account holders.

ARPU

Total ARPU is calculated by dividing the sum of the customer and incoming revenue for the period by the average monthly active customers during the period

International

International comprises the segment information relating to the non-South African-based cellular networks in Tanzania, the Democratic Republic of Congo, Mozambique and Lesotho as well as the operations of Vodacom International Limited (Mauritius) and Vodacom Business Africa Group (Pty) Limited and its subsidiaries

HEPS

Headline earnings per share



3

More information

Visit our website for more information http://www.vodacom.com

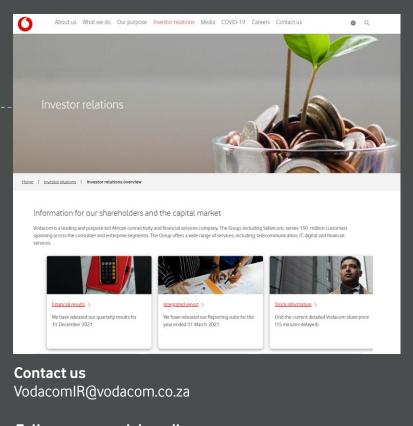
upcoming dates



Vodacom Group AGM 18 July 2022

1Q23 results 21 July 2022

14 November 2022 1H23 results



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Forward-looking statement

This presentation which sets out the annual results for Vodacom Group Limited for the year ended 31 March 2022 contains 'forward-looking statements', which have not been reviewed or reported on by the Group's auditors, with respect to the Group's financial condition, results of operations and businesses and certain of the Group's plans and objectives. In particular, such forward-looking statements include statements relating to: the Group's future performance; future capital expenditures, acquisitions, divestitures, expenses, revenues, financial conditions, dividend policy, and future prospects; business and management strategies relating to the expansion and growth of the Group; the effects of regulation of the Group's businesses by governments in the countries in which it operates; the Group's expectations as to the launch and roll out dates for products, services or technologies; expectations regarding the operating environment and market conditions; growth in customers and usage; and the rate of dividend growth by the Group.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as "will", "anticipates", "aims", "could", "may", "should", "expects", "believes", "intends", "plans" or "targets" (including in their negative form). By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include, but are not limited to, the following: changes in economic or political conditions in markets served by operations of the Group; greater than anticipated competitive activity; higher than expected costs or capital expenditures; slower than expected customer growth and reduced customer retention; changes in the spending patterns of new and existing customers; the Group's ability to expand its spectrum position or renew or obtain necessary licences: the Group's ability to achieve cost savings; the Group's ability to execute its strategy in fibre deployment, network expansion, new product and service rollouts, mobile data, Enterprise and broadband; changes in foreign exchange rates, as well as changes in interest rates; the Group's ability to realise benefits from entering into partnerships or joint ventures and entering into service franchising and brand licensing; unfavourable consequences to the Group of making and integrating acquisitions or disposals; changes to the regulatory framework in which the Group operates; the impact of legal or other proceedings; loss of suppliers or disruption of supply chains; developments in the Group's financial condition, earnings and distributable funds and other factors that the Board takes into account when determining levels of dividends; the Group's ability to satisfy working capital and other requirements; changes in statutory tax rates or profit mix; and/or changes in tax legislation or final resolution of open tax issues.

All subsequent oral or written forward-looking statements attributable to the Group or any member thereof or any persons acting on their behalf are expressly qualified in their entirety by the cautionary statements above and below. Vodacom expressly disclaims any liability in respect of the content of any forward looking statement and also expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein or to reflect any change in their expectations with regard thereto or any change in events, conditions or circumstances on which any such forward-looking statement is based.

