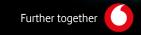
Vodacom Group Interim results



For the six months ended 30 September 2021



Disclaimer

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This presentation also contains forward-looking statements which are subject to risks and uncertainties because they relate to future events. These forward-looking statements include, without limitation, statements in relation to the Group's projected financial results. Some of the factors which may cause actual results to differ from these forward-looking statements are discussed on slide 38 of this presentation.

Vodafone, the Vodafone logo, M-Pesa, Connected Farmer, Vodafone Supernet, Vodafone Mobile Broadband, Vodafone WebBox, Vodafone Passport, Vodafone live!, Power to You, Vodacom, Vodacom 4 Less and Vodacom Change the World are trademarks of Vodafone Group Plc (or have applications pending). Other product and company names mentioned herein may be the trademarks of their respective owners.

Our Purpose | Further together

PurposeWe connect for a better future



Digital society

- Affordable internet for all
- Digital solutions that transform lives
- Financial inclusion



Inclusion for all

- Diversity (incl women)
- Education ecosystem (incl youth)
- SMEs



Planet

- Energy mix, water, waste
- Biodiversity

ConnectU

Roll out

to IB markets in FY22

Food & connectivity

Disaster Relief Fund

DRC, CPT and KZN

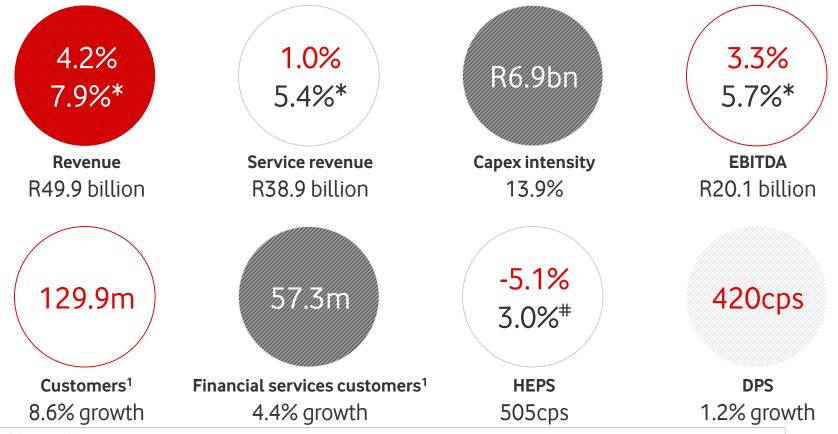
Vaccination support mVacciNation & R87 million in financial support

+140k

Connect Farmers

Tanzania

Highlights | Results reflect growth of new services



^{1.} Including Safaricom at 100%.

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

^{*}Excluding the impact of net remeasurement gains on foreign exchange and one-offs related to a prior year deferred tax gain of R705 million and loyalty programme provision release of R102 million (R142 million before tax)

Our Strategy | Leading African TechCo with clear System of Advantage



Footprint finalised



Secure leadership in Mobile and Fixed

Diversify and differentiate with our digital ecosystem







World class loyalty and customer experience



Personalisation through CVM and Big Data

Optimised, future-ready TechCo



Optimise assets through sharing



Technology leadership in Network and IT



TechCo organisation and culture



Purpose-led brand and reputation

Our multi-product strategy, called the **System of Advantage**, delivers diversified, differentiated offerings to our customers

Strategy in action | Accelerating our System of Advantage

Strategic objective:

Secure leadership in fixed and mobile

Diversify and differentiate with our digital ecosystem

Optimised, futureready TechCo

Acceleration:



Market leader in **Egypt**, **Ethiopia** licence



South Africa fibre scale



VodaPay super-app launch



loT across smart medicine, agriculture and buildings



TowerCo separation in South Africa initiated



Shared cost, open-access fibre deployment



>500m

Population supporting scalable partnerships



51%

Smartphone penetration proving structural data opportunity



60m¹

Financial Services customers, extending our leading fintech position



37 000¹

Network sites and one of Africa's largest tower owners

Strategic outcomes:



- Accelerating our System of Advantage
- Medium-term operating profit growth potential enhanced to double digit
- ROCE outlook improved
- Attractive dividend payout

1. Including Safaricom at 100%.

M&A in context | Accelerating our System of Advantage

Vodafone Egypt

Skills and IT

powerhouse



Market leader, with attractive asset portfolio (eq towers, spectrum)



Super-app opportunity to unlock financial and digital services



Acceleration of IoT and Enterprise propositions

South Africa fibre



Market leading open-access FTTx assets



Enhance our home & business connectivity offering



Gigabit transmission & backhaul



Consumer System of Advantage

Further together, growing with our customers

Close South Africa's digital divide

Vodacom Business System of Advantage Trust is everything

- Mobile & fixed
- Wholesale
- Gigabit infrastructure
- SME Champion



Internet of Things Financial services





Future of Home





Digital





Financial Services





Enablers GDSP nexio

Loyalty 'Vodabucks' programme – behavioural rewards across all platforms

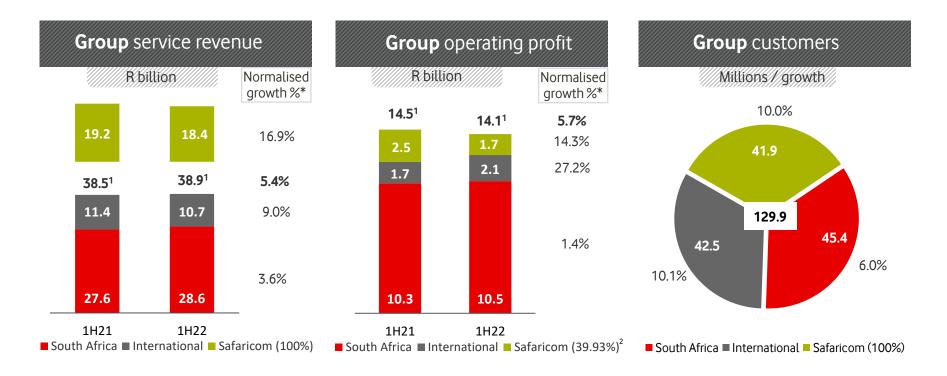
Big Data Analytics and 360° view of the customer

0

Differentiated Customer Experience across all channels



Geographic lens | Broad-based growth



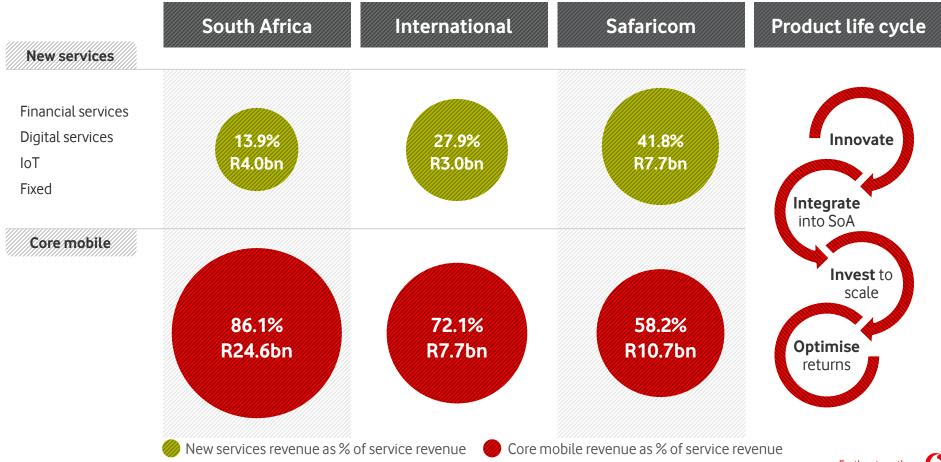
^{1.} Including corporate and eliminations.



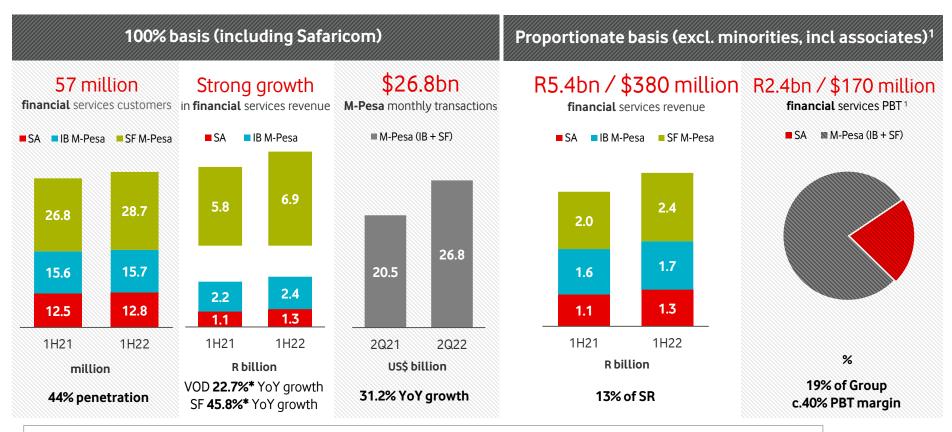
^{2.} Vodafone Kenya Limited (VKL), a subsidiary, owns 39.93% of Safaricom. Vodacom Group Limited owns 87.5% of VKL, giving Vodacom an effective holding of 34.94% in Safaricom.

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

Product lens | We are diversifying into new revenue streams beyond mobile



Financial services | Continuing to scale our fintech platform

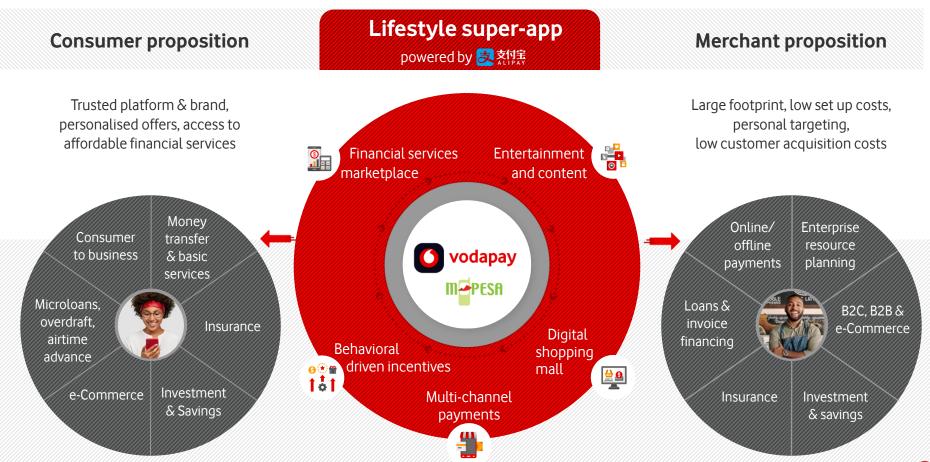


M-Pesa Safaricom not reported. PBT margin based on International M-Pesa margin profile. Actual results may differ from this illustration.

SA = South Africa; IB = International; SF = Safaricom

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

Financial services | Bringing consumers and merchants together



Financial services | High-growth & scalable model with attractive returns

Expanding our product set to capture growth opportunities



Scalable platform



Multiple revenue drivers



Attractive margins & returns

Payments & e-Commerce

- Services & bill payments
- P2P transfers Scan to pay
- International money transfer
- Consumer to business
- eCommerce payments

Lendina

- Prepaid handset finance Airtime
- Advance Voucher
- Advance
- Micro loans
- Overdraft facility
- Instant/virtual credit card
- Installments

Savings & investments

- Savings
- Fractional ownership of shares & commodities
- Unit trusts
- Money market

Insurance

Short-term

- Device
- Home & road assist

Long-term

- Life & funeral
- Group Schemes
- Contract cover

Third-party

- Car
- Home

Super App



Fintech marketplace



Entertain & content



Personalised offers



Digital mall



Behavioural loyalty

Fee per transaction

(P2P, cash-out, C2B, B2B. B2C & e-Commerce)

Service fee

(Airtime advance. content, loans)

Commissions

(investment products.

3rd party services)

Platform hosting fees

Advertising fees

c.40% **PBT** margin

with further opportunities including digitalising inflows & outflows, and

Maintain low capex intensity

increased use of

Shared Services

As we leverage global tech partnerships (i.e. AliPav) and centres of excellence (i.e. M-Pesa Africa), to deliver highly

attractive ROCE



- Online (e-Com) & offline point of sale payments
- Business to business
- Business to consumer (e.g. Salaries)
- Enterprise resource planning Invoice financing
- SME lending

Further together

South Africa highlights | Delivering despite strong comparative period

Key indicator	1H22	Reported % change
Revenue (Rm)	39 272	7.0
Service revenue (Rm)	28 615	3.6
Vodacom Business service revenue (Rm)	8 453	11.5
EBITDA (Rm)	15 860	3.7
Active smart devices (m)	24.5	11.1
Average GB per smart device	2.2	7.3

Key milestones

Service revenue growth underpinned by IoT, fixed revenue and financial services

Key growth drivers

- Vodacom Business customers up 10.0%
- Financial services grew 15.0%
- 4G devices up 21.5%

Regulatory update

- New ITA process launched
- Auction set for March 2022



International highlights | Profitability recovers strongly

Key indicator	1H22	Reported % change	Normalised* % change
Service revenue (Rm)	10 713	-6.1	9.0
Data revenue (Rm)	2 158	1.3	16.6
M-Pesa revenue (Rm)	2 403	8.7	27.3
EBITDA (Rm)	4 350	3.1	15.8
Customers ('000)	42 493	10.1	
M-Pesa customers ('000)	15 731	1.1	

Key milestones

Strong data growth

- Data customers up 4.5% to 21.4 million
- Smartphone users up 8.6% to 11.6 million
- 2Q normalised data revenue growth +19.2%

M-Pesa delivers despite new levies

M-Pesa growth strong, but impacted in 2Q by new Tanzanian mobile money levies

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

Safaricom highlights | Strong growth supported by M-Pesa and fixed

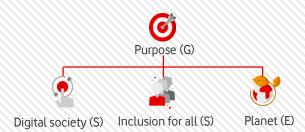
Key indicator ¹	1H22 (KES'bn)	1H22 (Rm)	LC % change	ZAR % change	Key milestones
Service revenue	138.4	18 351	16.9	-4.5	M-Pesa contribution increases
Data revenue	23.6	3 129	6.3	14.4	1H22: 37.8% vs 1H21: 30.3%
M-Pesa revenue	52.3	6 937	45.8	19.4	• FTTH customers grew
EBITDA	77.4	10 260	22.1	-0.1	17.2% to 153.4FTTB customers up 38.3%Fixed revenue growth of
Data customers ('000)	24 048		5.0		21.1%
M-Pesa customers ('000)	28 689		7.1		Guidance Kenya EBIT guidance upgraded, Ethiopia guidance provided

^{1.} Safaricom at 100%.



ESG | Aligned with our purpose

To connect for a better future



Environment

Reducing the amount of GHG emissions



Our IoT solutions help governments, businesses and civil society to address environmental issues

Governance

Purpose driven outcomes Doing what's right

Board structure of 12

- 5 Independent, NED
- 5 Non-executive
- 2 Executive

Approval of the remuneration policy @ AGM in July 2021 was 98.33%

COVID-19 Phase 2 six point plan – purpose in action

- Expanding and future-proofing the network infrastructure
- Accelerate support to governments (Health, Education)
- **Enhance** digital accessibility and literacy for the most vulnerable
- Promoting widespread digital adoption for businesses, particularly SMEs
- Supporting exit strategies through targeted digital adoption
- Enabling cashless payments and financial inclusion

Social



We provide mobile health solutions, support vaccination programmes, improve medicine stock control and increase awareness of health issues



Vodacom leverages digital solutions to provide affordable and quality education to learners



We are committed to connecting people and 'things' to the internet



We provide women with access to life-enhancing services



We are committed to removing barriers to mobile connectivity



We pursue an active social agenda to accelerate socioeconomic transformation and a better future for all





Financial review



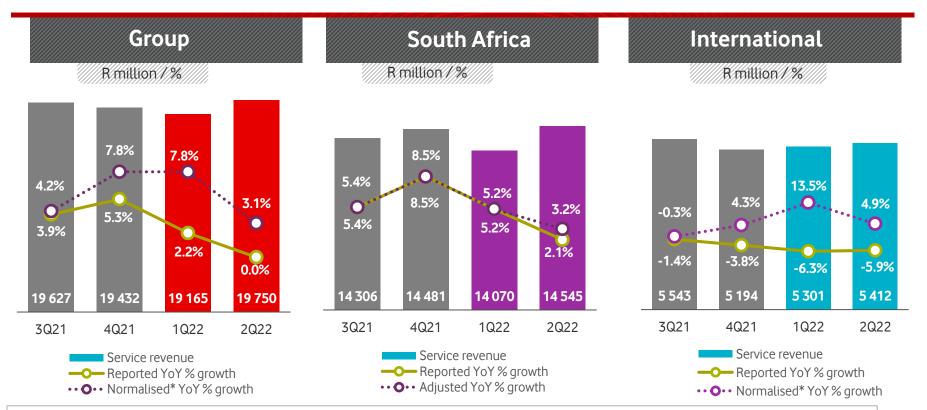
Group Income Statement | Strong execution impacted by FX headwinds

R million	1H22	1H21	Reported % change	Normalised* % change
Revenue	49 856	47 844	4.2	7.9
Service revenue	38 915	38 515	1.0	5.4
EBITDA	20 076	19 433	3.3	5.7
Depreciation and amortisation	(7 657)	(7 565)	1.2	
Net profit from associate and joint ventures	1 644	2 571	-36.1	11.9
Operating profit	14 058	14 465	-2.8	5.7
Net profit/ (loss) on disposal of subsidiaries	-	1	> -100	
Net finance charges	(1 648)	(1 941)	-15.1	
Profit before tax	12 410	12 525	-0.9	
Taxation	(3 537)	(3 254)	8.7	
Net profit	8 873	9 271	-4.3	
Attributable to:				
Equity shareholders	8 545	9 030	-5.4	
Non-controlling interests	328	241	36.1	
EPS (cents)	504	533	-5.4	
HEPS (cents)	505	532	-5.1	
Weighted average shares in issue (million)	1 694	1 695	-0.1	

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.



Service revenue | Commercial execution diluted by government interventions

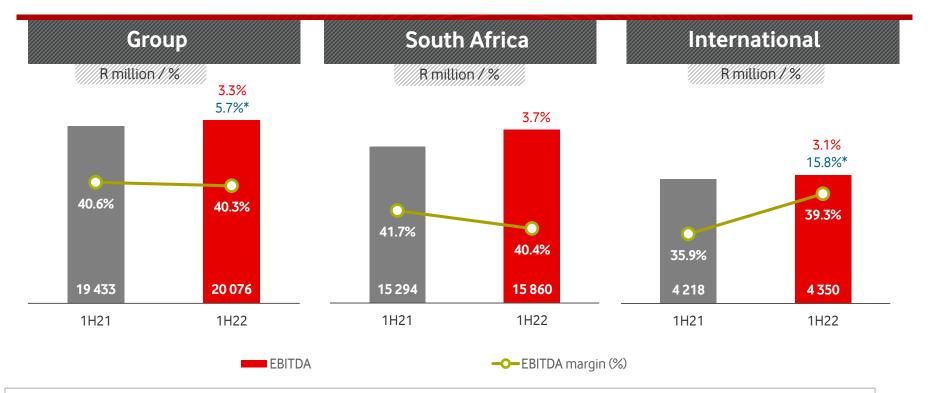


^{1.} Adjusted for a R142 million loyalty programme provision release in the prior year.



^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

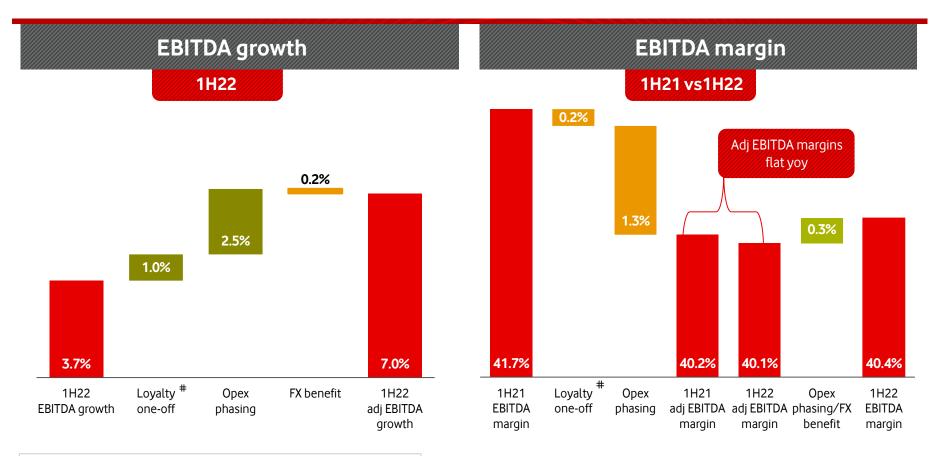
Group EBITDA | Strong International recovery with SA impacted by base effect



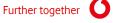
^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

^{*} Adjusted for a R142 million loyalty programme provision release in the prior year and the impact of opex phasing and forex in 1H21 and 1H22. See overleaf for details.

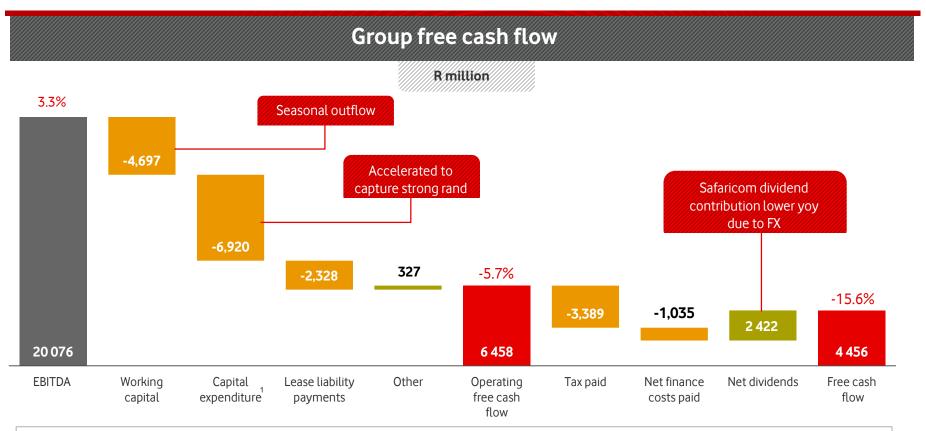
South Africa EBITDA | Growth profile impacted by phasing of costs in prior year



^{*}Adjusted for a R142 million loyalty programme provision release in the prior year period.



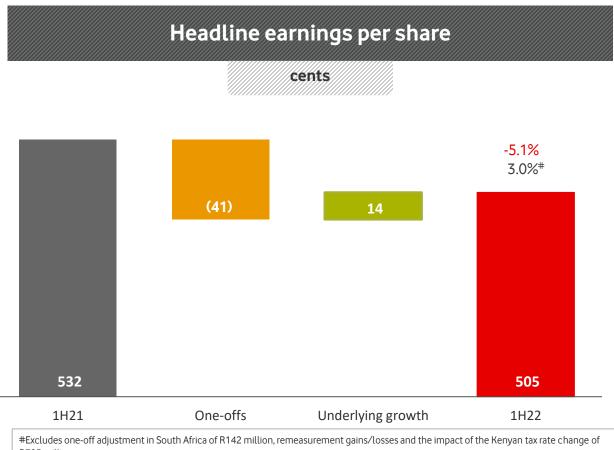
Cash flow | Higher cash capex to capture rand strength



^{1.} Capital expenditure comprises the purchase of property, plant and equipment and intangible assets, other than license and spectrum payments. Purchases of customer bases are excluded from capital expenditure.



HEPS | Underlying growth despite FX headwinds



R705 million.

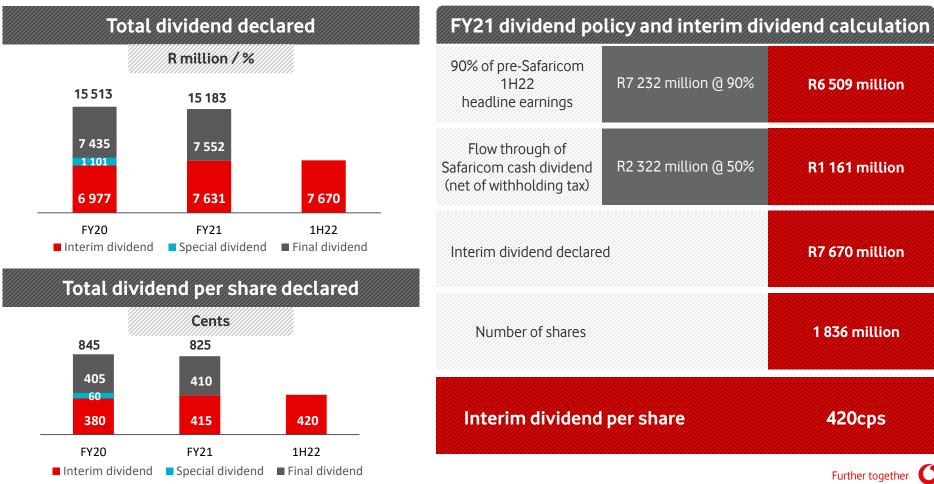
Once-offs after tax and noncontrolling interests

- Prior year deferred tax due to rate change in Kenya of R705 million
- Prior year loyalty programme provision in the current year of R102 million
- Net remeasurement gains on foreign exchange of R101 million

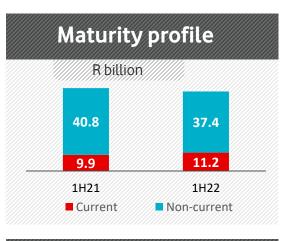
Underlying growth of 14cps or 3.0%

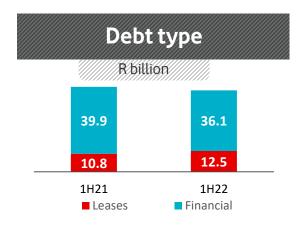


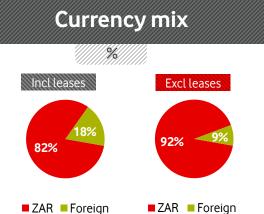
Shareholder returns | Dividend growth despite fx headwinds

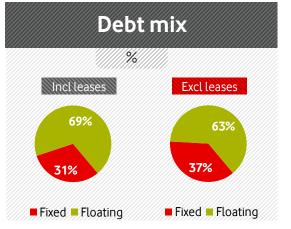


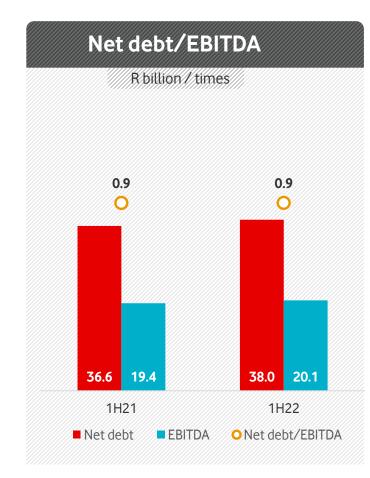
Capital structure | Debt lens ahead of M&A











Capital structure | Accelerating our System of Advantage

AccelerateSystem of Advantage

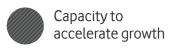
Utilising debt capacity

Simplify dividend policy

Enhance shareholder value

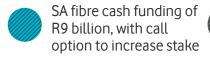










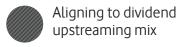














Focused on ROCE, leveraging scale and shifting from techco to telco as we unlock growth and returns potential

Targets | Medium-term targets



Impact of M&A

Group service revenue growth

Mid-single digit

Group operating profit growth

Mid-to-high-single digit

Group capital intensity ratio

13.0% to 14.5% of Group revenue

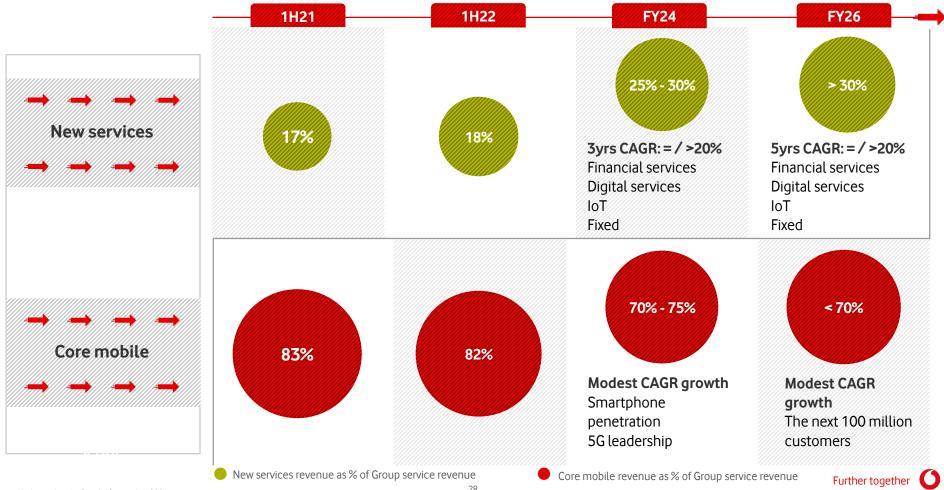
- Vodafone Egypt and CIVH fibre asset acquisitions expected to enhance our System of Advantage, diversify and accelerate our growth profile:
 - Vodafone Egypt to contribute around 20% of operating profit; and
 - Medium term operating profit growth potential into double digit.
- at our FY22 results, reported in May 2022.





These targets are on average, over the next three years and are on a normalised basis in constant currency, excluding spectrum purchases, exceptional items and any merger and acquisition activity.

New services contribution | Gaining momentum, pivoting to TechCo



Priorities

$\begin{array}{c} \textbf{Spectrum} \ \& \\ \textbf{data} \ \textbf{growth} \end{array}$



Ethiopia Launch



Platform

acceleration



M&A

Integration



Financial

Services growth



Optimised,

future-ready TechCo



Appendix



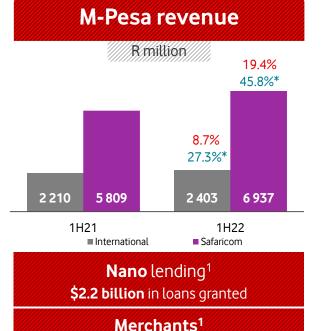
M-Pesa | P2P intervention supporting financial inclusion and platform growth



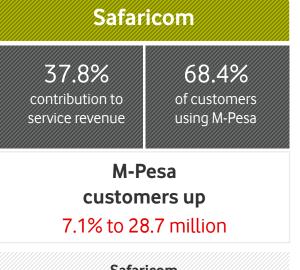
M-Pesa customers up

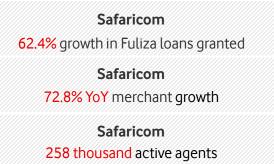
1.1% to 15.7 million

Tanzania 2.5 million monthly Songesha customers Merchant 28.6% YoY merchant growth International 250 thousand active agents









Further togethe

^{1.} Including Safaricom (100%)

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

Finance charges and debt | Average cost of debt reduced

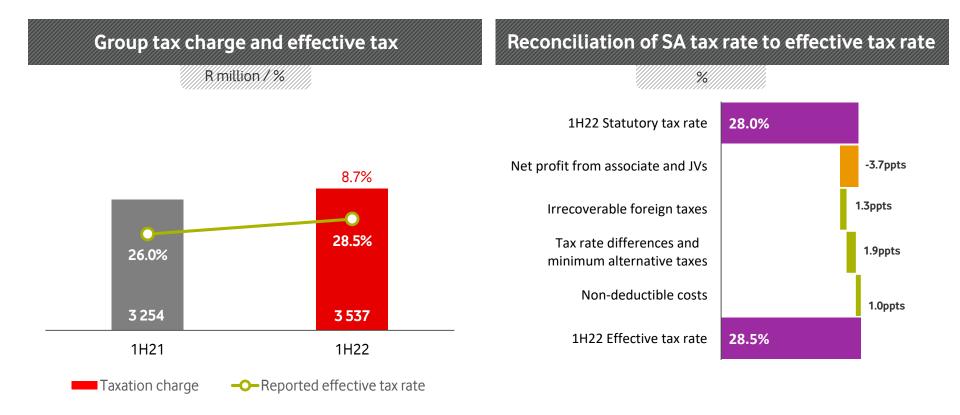
Group net finance charges

Group net debt

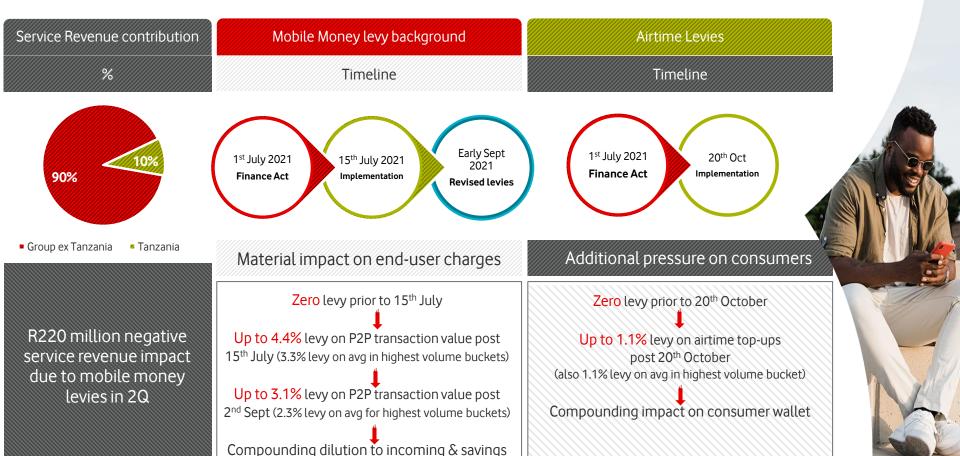
R million	1H22	1H21	% change
Finance income	314	443	-29.1
Finance cost	(2 006)	(2 161)	-7.2
Net finance costs	(1 692)	(1 718)	-1.5
Net gain/(loss) on remeasurement and disposal of financial instruments	44	(223)	119.7
Net finance charges	(1 648)	(1 941)	-15.1
Average cost of debt (%)	7.7	7.9	

R million	1H22	1H21
Cash balances including overdraft	9 621	13 983
Current borrowings	(10 166)	(9 783)
Non-current borrowings	(37 408)	(40 810)
Other financial instruments	(11)	(34)
Net debt	(37 964)	(36 644)
Net debt/EBITDA (times)	0.9	0.9

Group tax | ETR impacted by Safaricom and change in Kenya tax rate



Tanzania | Mobile money and airtime levies



Further together

Country data













	South Africa	Tanzania	DRC	Mozambique	Lesotho	Safaricom
Population [‡] (million)	60.0	61.5	92.4	32.2	2.2	55
GDP per capita [†] (USD)	105 393 ^ղ	1 237	542	511	1 316	1 912
GDP growth estimate [‡] 2019 (%)	5.2	4.3	3.8	2.8	1.9	4.4
Ownership (%)	100	61.61	51	85	80	34.94 [¢]
Licence expiry period	2029	2031	2039/2032/ 2038 ^µ	2038	2036	2022/2024/ 2026°
Customers (thousand)	45 428	15 237	16 780	8 675	1 801	41 946
ARPU (rand/month)	89⁴	33△	40 ^Δ	60∆	49△	74 ^β
ARPU (local currency/month)	89∆	5 294∆	2.8∆	256∆	49∆	559.7 ^β
Minutes of use per month	120	221	72	127	62	n/a

[‡] The Bureau of Economic Research for SA and Fitch Solutions for all other countries (Extraction date: 11 November 2021).

^η GDP per capita in ZAR for SA.

^{\$} Vodacom Group Limited owns 87.5% of Vodafone Kenya Ltd, which in turn holds 39.93% of Safaricom Plc, giving Vodacom an effective holding in Safaricom of 34.94%.

^μ 2028 (2G licence), 2032 (3G licence) and 2038 (4G licence).

[∞] 2022 (3G licence), 2024 (2G licence), 2026 (4G licence)

[△] Total ARPU is calculated by dividing the average monthly service revenue (including fixed line and other service revenue) by the average monthly customers during the period.

Fotal ARPU is calculated by dividing the average monthly service revenue (including fixed line and other service revenue) by the average monthly customers during the period.

Impact of the exchange rate

	Revenue YoY% growth		A	Average YTD excl	hange rate	es
1H22	Reported	Normalised*		1H22	1H21	% changed
South Africa	7.0	7.0	USD/ZAR	14.38	17.43	-17.5
South Affica	7.0	7.0	ZAR/MZN	4.31	4.01	7.5
International	-5.9	9.4	ZAR/TZS	161.35	133.19	21.1
Group	4.2	7.9	EUR/ZAR	17.13	19.77	-13.4
			ZAR/KES	7.55	6.16	22.6
	Service revenue			EBITDA	7	
	YoY% growth			YoY% growth		
1H22	Reported	Normalised*	1H22		Reported	Normalised*
South Africa	3.6	3.6	South Africa		3.7	3.5

9.0

5.4

-6.1

1.0

15.8

5.7

3.1

3.3

International

Group

International

Group

^{*} Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

Definitions

Customers

Customers are based on the total number of mobile customers using any service during the last three months. This includes customers paying a monthly fee that entitles them to use the service even if they do not actually use the service and those customers who are active whilst roaming

EBITDA

Earnings before interest, taxation, depreciation and amortisation, impairment losses, profit/loss on disposal of investments, property, plant and equipment, and intangible assets, profit/loss from associate and joint venture, restructuring cost and BEE income/charge

MOU

Minutes of use per month is calculated by dividing the average monthly minutes (traffic) during the period by the average monthly active customers during the period

Data customers

Data customers are based on the number of unique users generating billable data traffic during the month. Also included are users on integrated tariff plans, or who have access to corporate APNs, and users who have been allocated a revenue generating data bundle during the month. A user is defined as being active if they are paying a contractual monthly fee for this service or have used the service during the reported month

Fresh cash flow

Cash generated from operations less additions to property, plant and equipment and intangible assets, proceeds on disposal of property, plant and equipment and intangible assets, tax paid, net finance charges paid and net dividends received/paid and movements in amounts due to M-Pesa account holders

Normalised growth (*)

Normalised growth presents performance on a comparable basis. This adjusts for trading foreign exchange, foreign currency fluctuation on a constant currency basis (using the current period as base) to show a like-for-like comparison of results.

M-Pesa Customers

M-Pesa customers are based on the number of unique users who have generated revenue related to M-Pesa during the last month

South Africa

Vodacom (Pty) Limited, a private limited liability company duly incorporated in accordance with the laws of South Africa and its subsidiaries, joint ventures and SPV's.

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Cash generated from operations less additions to property, plant and equipment and intangible assets other than licence and spectrum payments and purchases of customer bases, net of proceeds on disposal of property, plant and equipment and intangible assets, other than license and spectrum payments and disposals of customer bases and movements in amounts

due to M-Pesa account holders.

Operating free cash flow

ARPU

Total ARPU is calculated by dividing the sum of the customer and incoming revenue for the period by the average monthly active customers during the period

International

International comprises the segment information relating to the non-South African-based cellular networks in Tanzania, the Democratic Republic of Congo, Mozambique and Lesotho as well as the operations of Vodacom International Limited (Mauritius) and Vodacom Business Africa Group (Pty)

HEPS

Headline earnings per share



Forward-looking statement

This presentation which sets out the interim results for Vodacom Group Limited for the six months ended 30 September 2021 contains 'forward-looking statements', which have not been reviewed or reported on by the Group's auditors, with respect to the Group's financial condition, results of operations and businesses and certain of the Group's plans and objectives. In particular, such forward-looking statements include statements relating to: the Group's future performance; future capital expenditures, acquisitions, divestitures, expenses, revenues, financial conditions, dividend policy, and future prospects; business and management strategies relating to the expansion and growth of the Group; the effects of regulation of the Group's businesses by governments in the countries in which it operates; the Group's expectations as to the launch and roll out dates for products, services or technologies; expectations regarding the operating environment and market conditions; growth in customers and usage; and the rate of dividend growth by the Group.

Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as "will", "anticipates", "aims", "could", "may", "should", "expects", "believes", "intends", "plans" or "targets" (including in their negative form). By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include, but are not limited to, the following: changes in economic or political conditions in markets served by operations of the Group; greater than anticipated competitive activity; higher than expected costs or capital expenditures; slower than expected customer growth and reduced customer retention; changes in the spending patterns of new and existing customers; the Group's ability to expand its spectrum position or renew or obtain necessary licences; the Group's ability to achieve cost savings; the Group's ability to execute its strategy in fibre deployment, network expansion, new product and service rollouts, mobile data, Enterprise and broadband; changes in foreign exchange rates, as well as changes in interest rates; the Group's ability to realise benefits from entering into partnerships or joint ventures and entering into service franchising and brand licensing; unfavourable consequences to the Group of making and integrating acquisitions or disposals; changes to the regulatory framework in which the Group operates: the impact of legal or other proceedings; loss of suppliers or disruption of supply chains; developments in the Group's financial condition, earnings and distributable funds and other factors that the Board takes into account when determining levels of dividends; the Group's ability to satisfy working capital and other requirements; changes in statutory tax rates or profit mix; and/or changes in tax legislation or final resolution of open tax issues.

All subsequent oral or written forward-looking statements attributable to the Group or any member thereof or any persons acting on their behalf are expressly qualified in their entirety by the cautionary statements above and below. Vodacom expressly disclaims any liability in respect of the content of any forward looking statement and also expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein or to reflect any change in their expectations with regard thereto or any change in events, conditions or circumstances on which any such forward-looking statement is based.

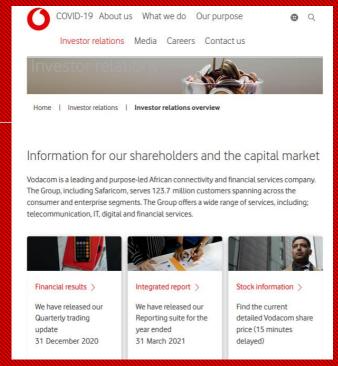
More information

Visit our website for more information http://www.vodacom.com

2022 upcoming dates



3Q22 results	01 February 2022
FY22 results	16 May 2022
1Q23 results	21 July 2022
1H23 results	14 November 2022



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