




VODACOM GROUP (PROPRIETARY) LIMITED
ANNUAL FINANCIAL RESULTS
for the year ended March 31

2 0 0 7

The World... Connected





Operational highlights

Alan Knott-Craig

Chief Executive Officer



Group highlights

For the year ended March 31, 2007 vs. prior year

Total customers (SIM cards)

30.2 million

28.2%



Revenue

R41.1 billion

20.9%



Profit from operations

R10.9 billion

22.5%



EBITDA

R14.2 billion

20.5%



Net profit after tax

R6.6 billion

27.6%



Dividends

R5.4 billion

20.0%








High gross connections: increase of 31.5% year on year to 15.6 million

South Africa

		2007
• Total customers		23.0 million
• Gross connections		10.9 million
• Churn %		33.8%
• Estimated mobile penetration %		84%
• Profit from operations		R10.3 billion



Tanzania

		2007
• Total customers		3.2 million
• Gross connections		2.1 million
• Churn %		35.6%
• Estimated mobile penetration %		16%
• Profit from operations		R346 million



Democratic Republic of Congo (DRC)

		2007
• Total customers	 67.5%	2.6 million
• Gross connections	 89.2%	1.7 million
• Churn %	 2.3 pts	30.4%
• Estimated mobile penetration %	 3 pts	9%
• Profit from operations	 136.8%	R277 million



Lesotho

		2007
• Total customers	↑ 35.4%	279 thousand
• Gross connections	↑ 21.4%	119 thousand
• Churn %	↓ 3.3 pts	19.0%
• Estimated mobile penetration %	↑ 4 pts	17%
• Profit from operations	↑ 47.1%	R75 million



Mozambique

		2007
• Total customers	↑ 101.6%	988 thousand
• Gross connections	↑ 133.0%	797 thousand
• Churn %	↑ 9.5 pts	41.7%
• Estimated mobile penetration %	↑ 6 pts	14%
• Loss from operations	↑ 22.9%	R177 million
• Loss from operations (excluding impairment)	↓ 21.8%	R154 million



A large, semi-transparent globe with a grid of latitude and longitude lines is centered in the background. The globe is rendered in shades of light blue and white, giving it a soft, ethereal appearance. The background behind the globe is a gradient of light blue and white.

Pillars for continued growth

Loyalty programmes

South Africa

- **Contract:**
Onyx/Platinum
Credit card
- **Prepaid:**
Yebo Millionaires
Vodacom Talking Points



Mozambique

- **VodaMail:** Free e-mail service to contract customers
- **Bazza uau!** prepaid tariff rewarding customers for receiving calls
- **Bazza bonus:** rewarding previous day's spend with free airtime
- **60+:** free SMSs for long duration calls



Innovative non-voice products and tariffs

Vodafone live!, 3G/HSDPA

- Offer fast reliable and low priced wireless data product
- Over 899 thousand Vodafone live! users
- Over 139 thousand 3G/HSDPA users

Mobile TV/DVB-H

- Over 33 thousand Mobile TV users
- Enter broadcasting / multimedia market
- Access content through commercial arrangement
- 22 TV channels

Future offerings

- Business customer needs:
 - offering full service to corporate customers
 - ISP services
 - WiMax
 - VPNs
- Digital Satellite Pay TV
- Personal services and telemetry



Tanzania launched 3G/HSDPA during the year

Data revenue as a % of service revenue



Expansion of distribution and support channels

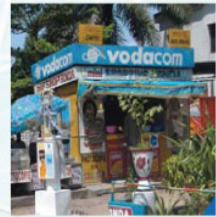
Further improve level of customer care and quality of service

Distribution channels

- Vodaworld cellular mall – biggest contract connection centre
- Branded franchised store points
- Dual service providers
- Informal channels
- Community service containers
- Strong relationships with the distribution channels

Support channels

- Dedicated data stores
IT support
- Vodacare stores
- Walk-in customer care centres



Brand leadership

Voted most popular telecommunications brand and second most recognised brand after Coca-Cola (Markinor/Sunday Times Top Brands)



Black Economic Empowerment (BEE)

BEE

- Being aligned with the DTI Codes of Good Practice
- Implementation of the ICT Sector Code projected for end of 2007
- Vodacom is developing a BEE transaction which will be completed towards the end of the year, enabling employees and BEE partners to share in the success of the business
- May well be one of the largest BEE equity transactions in South Africa (capped at R7.5 billion)

Regulation

Regulation

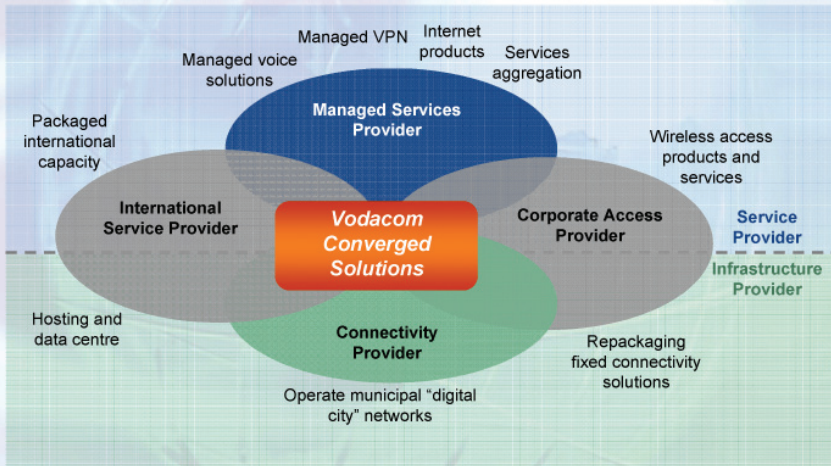
- **New licence regime/ECA**
 - Will bring new players into the market
 - Facilitates MVNO access to market
 - Vodacom will be converting its licences into an electronic communications network and an electronic communications service licence
 - Converting licences to new framework may be lengthy and complex
- **Customer registration legislation and MNP**
 - Affects informal distribution channel
 - Remains threat to industry
 - Government re-evaluating introduction
 - Vodacom pro-active in commencing registration process
 - MNP had no major impact as less than 1% of Vodacom customers utilised it
 - Contract: 4,283 (net porting in)
 - Prepaid: (10,301) (net porting out)
- **Reduction in mobile termination rates**
 - Pro-actively engaged with regulator

Acquisitions

Acquisitions

- Increased equity of Smartphone SP (Pty) Ltd from 51% to 70% on August 30, 2006
- Effective September 13, 2006, Vodacom Service Provider Company (Pty) Ltd acquired the contract customer base of approximately 160 thousand from Smartcom (Pty) Ltd
- Acquired a 10% stake in iBurst through the WBS acquisition, with a further option to acquire 15.5%
- In order to ensure growth within our area of focus, Vodacom made investments in companies such as:
 - G-Mobile Holdings Ltd (Wi-Fi business)
 - Gogga Tracking Solutions (Pty) Ltd (Wi-Fi business)

Way forward



Way forward (continued)

- Grow and consolidate current business
- Focus on improving customer service and loyalty
- Focus on data growth
- Continue to seek financially viable opportunities in Africa
- Seek out new associated business opportunities in South Africa
- Gear up to provide total converged solutions to Corporates



Financial review

Leon Crouse

Chief Financial Officer



Group income statement

Extracts for the year ended March 31,

R million	2005	2006	2007	% change
Revenue	27,315	34,043	41,146	20.9%
Operating expenses excluding depreciation, amortisation and impairment	(17,725)	(22,234)	(26,919)	(21.1%)
EBITDA	9,590	11,809	14,227	20.5%
Depreciation and amortisation	(2,844)	(2,996)	(3,361)	(12.2%)
Impairment	(268)	53	(23)	(143.4%)
Profit on sale of investments	-	-	17	>200%
Profit from operations	6,478	8,866	10,860	22.5%
Net finance (costs) / income	(106)	(119)	(295)	(147.9%)
IAS revaluations	130	(520)	(169)	67.5%
Profit before tax	6,502	8,227	10,396	26.4%
Taxation	(2,614)	(3,084)	(3,836)	(24.4%)
Net profit	3,888	5,143	6,560	27.6%

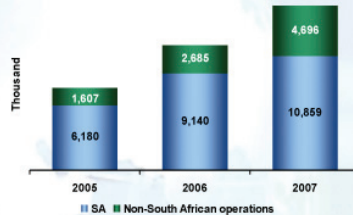


Effective tax rate 36.9% vs. 37.5% prior year

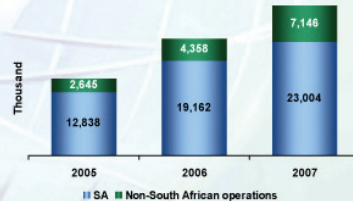
Group operational indicators

- Gross connections up 31.5% year on year to a record high of 15.6 million
- Customers up 28.2% year on year to 30.2 million
- Total traffic in South Africa increased by 19.4% year on year to 20.4 billion minutes

Gross connections

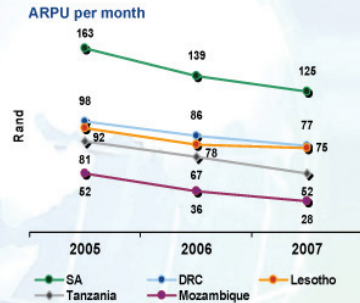


Closing customers



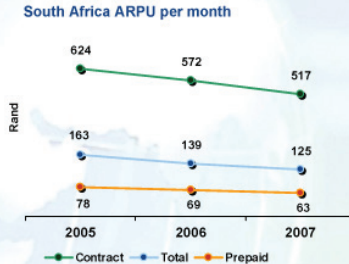
ARPU by country

- Declining ARPUs
- SA decreased 10.1% to R125
- DRC decreased 10.5% to R77
- Lesotho decreased 3.8% to R75
- Lesotho decreased 3.8% to R75
- Tanzania decreased 3.8% to R75
- Tanzania decreased 22.4% to R52
- Mozambique decreased 22.2% to R28
- Mozambique decreased 22.2% to R28
- Vodacom Group consolidated ARPU decreased 12.6% year on year from R127 to R111



South Africa ARPU

- Contract ARPU decreased 9.6% year on year to R517
- Prepaid ARPU decreased 8.7% year on year to R63
- Total ARPU decreased 10.1% year on year to R125
- Lower incoming revenue per customer
- Lower average usage
- Customer mix



Group revenue

By country

R million	2005	2006	2007	% change
South Africa, including holding companies	25,041	31,069	37,007	19.1%
Tanzania	959	1,312	1,729	31.8%
DRC	1,075	1,334	1,914	43.5%
Lesotho	137	170	227	33.5%
Mozambique	103	158	269	70.3%
	27,315	34,043	41,146	20.9%



Revenue driven by strong customer growth



Non-South African operations contributing 10.1% (2006: 8.7%)

Group revenue

Revenue composition

R million	2005	2006	2007	% change
Airtime, connection & access	16,191	20,085	23,708	18.0%
Data	1,340	2,038	3,342	64.0%
Interconnection	5,924	6,697	7,835	17.0%
Equipment sales	2,687	3,986	4,699	17.9%
International airtime	887	971	1,306	34.5%
Other sales and services	286	266	256	(3.8%)
	27,315	34,043	41,146	20.9%



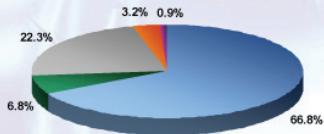
Revenue growth, excluding equipment sales was 21.3%

Group revenue (excluding equipment sales)

By revenue type

Revenue analysis – 2006

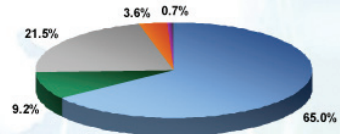
R30,057 million (excluding equipment sales)



■ Airtime, connection and access ■ Data
■ International airtime ■ Other sales and services
■ Interconnection

Revenue analysis – 2007

R36,447 million (excluding equipment sales)



-  Airtime contribution down 1.8% points to 65.0%
-  Interconnect contribution down 0.8% points to 21.5%
-  Data contribution up 2.4% points to 9.2% (data revenue 9.4% of service revenue)

EBITDA and margin analysis

- **EBITDA performance**

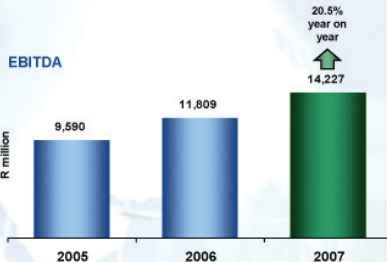
- Increased 20.5% year on year to R14.2 billion
- EBITDA margin decreased 0.1% points year on year to 34.6%
- EBITDA margin 39.9%, when excluding cellular phone and equipment sales

- **South Africa EBITDA**

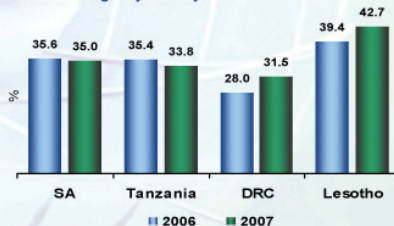
- Increased 17.3% year on year to R13.0 billion
- EBITDA margin decreased 0.6% points year on year to 35.0%

- **EBITDA for non-South African operations**

- Increased 56.6% year on year to R1.2 billion
- Non-South African operations contributed 8.5% of total vs. 6.6% for the same period in the previous financial year
- Mozambique EBITDA is negative R69 million
- Tanzania EBITDA margin decreased: increase in excise duty on airtime of 40%; drought; power



EBITDA margin by country



Group profit from operations

By country

R million	2005	2006	2007	% change
South Africa	6,618	8,602	10,293	19.7%
Tanzania	183	263	346	31.6%
DRC	50	117	277	136.8%
Lesotho	25	51	75	47.1%
Mozambique	(454)	(144)	(177)	(22.9%)
Holding companies	56	(23)	46	>200%
	6,478	8,866	10,860	22.5%
Profit from operations margin (%)	23.7%	26.0%	26.4%	0.4% pts



Customer growth of 28.2% to 30.2 million



Revenue growth of 20.9% vs. operating expenses growth of 20.3%

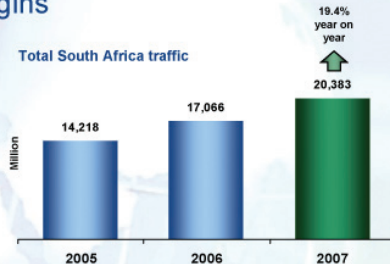
Factors affecting trends and margins

- **South Africa traffic mix**

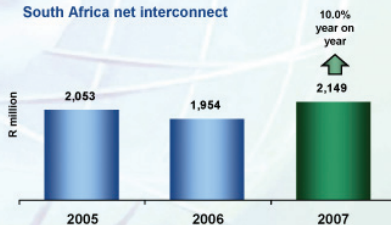
- Outgoing traffic increased 20.1% year on year to 13.6 billion minutes:
 - Outgoing fixed increased by 2.6% to 1.2 billion
 - Outgoing mobile increased by 22.2% to 12.4 billion
- Incoming traffic increased 18.1% year on year to 6.7 billion minutes:
 - Incoming fixed increased by 3.0% to 2.4 billion
 - Incoming mobile increased by 29.1% to 4.3 billion
- Mobile to mobile traffic increased by 23.9% to 16.7 billion minutes
- Mobile/fixed traffic increased by 2.9% to 3.7 billion minutes

- A 20% reduction in average mobile termination rates will reduce profit from operations by approximately R430 million

Total South Africa traffic



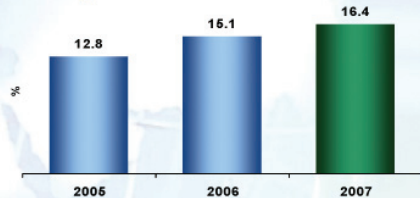
South Africa net interconnect



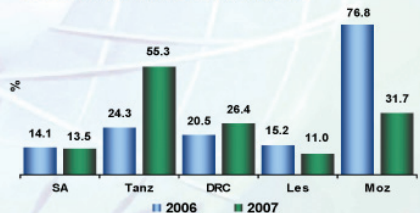
Productivity measures

- Consolidated customers per employee
Increased 18.2% year on year to 5,093 based on 5,920 employees
- Consolidated gross capex additions as a % of revenue increased to 16.4% from 15.1% for the same period in the previous financial year
 - Investment in new technologies
 - Increased capacity for data and voice
- Gross capex additions was R6.7 billion vs. R5.1 billion in the previous financial year

Gross capex additions as a % of revenue



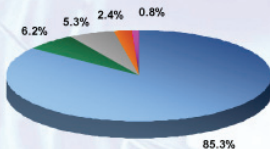
Gross capex additions as a % of revenue



Capex additions and composition

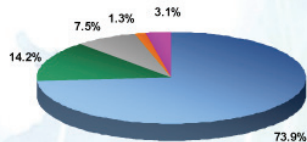
Including software

Capex gross additions – 2006
R5,138 million



■ South Africa
■ DRC
■ Lesotho and holding companies

Capex gross additions – 2007
R6,748 million



■ Tanzania
■ Mozambique

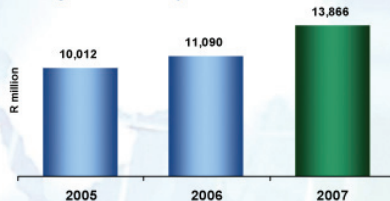
 South Africa capex gross additions increased by 13.9% to R5.0 billion

 Non-South African capex additions increased by 113.1% to R1.6 billion

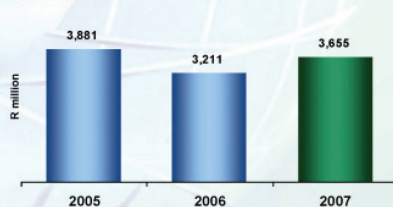
Cash generation

- EBITDA increased by R2.4 billion
- Cash generated from operations increased by 25.0% to R13.9 billion
- Free cash flow increased 13.8% to R3.7 billion

Cash generated from operations



Free cash flow



Debt composition

Gross debt composition
including bank overdrafts – 2006
R3,855 million



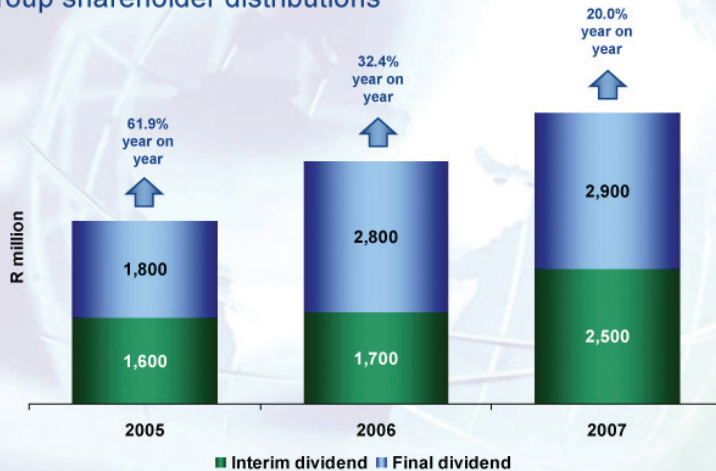
Gross debt composition
including bank overdrafts– 2007
R3,435 million



■ ZAR denominated ■ Foreign denominated

-  Net debt: R2,664 million (2006: R709 million)
-  Net debt to equity ratio 27.6% (2006: 8.2%)
-  Adjusting for dividends and STC on dividends payable: net debt to equity ratio of 72.8% (2006: 50.5%)
-  Net debt to EBITDA ratio 18.7% (2006: 6.0%)

Group shareholder distributions



The level of future dividend payments is dependent on the extent of investment activities

Questions?



Group balance sheet

Extracts at March 31,

R million	2005	2006	2007	% change
ASSETS				
Non-current assets	13,889	16,079	20,844	29.6%
Current assets	8,706	8,689	7,626	(12.2%)
Total assets	22,595	24,768	28,470	14.9%
EQUITY AND LIABILITIES				
Capital and reserves	7,888	8,672	9,647	11.2%
Non-current liabilities	3,233	2,236	3,812	70.5%
Current liabilities	11,474	13,860	15,011	8.3%
Total equity and liabilities	22,595	24,768	28,470	14.9%

Group cash flow statement

Extracts for the year ended March 31,

R million	2005	2006	2007	% change
Cash generated from operations	10,012	11,090	13,866	25.0%
Net cash flows from operating activities	4,150	4,501	4,858	7.9%
Net cash flows utilised in investing activities	(3,374)	(4,791)	(6,584)	(37.4%)
Net cash flows utilised in financing activities	(195)	(107)	(200)	(86.9%)
Net increase in cash and cash equivalents	581	(397)	(1,926)	(>200%)
Cash and cash equivalents at the beginning of the year	1,598	2,173	1,760	(19.0%)
Effect of foreign exchange rate changes	(6)	(16)	58	>200%
Cash and cash equivalents at the end of the year	2,173	1,760	(108)	(106.1%)

Disclaimer

- This presentation has been prepared and published by Vodacom Group (Proprietary) Limited.
- Vodacom Group (Proprietary) Limited is a private company and as such is not required by the Companies Act 61 of 1973, as amended, to publish its results.
- Vodacom Group (Proprietary) Limited makes no guarantee, assurance, representation and/or warranty as to the accuracy of the information contained in this presentation and will not be held liable for any reliance placed on the information contained in this presentation.
- The information contained in this presentation is subject to change without notice and may be incomplete or condensed. In addition, this presentation may not contain all material information pertaining to Vodacom Group (Proprietary) Limited and its subsidiaries.
- Without in any way derogating from the generality of the foregoing, it should be noted that:
 - Many of the statements included in this presentation are forward-looking statements that involve risks and/or uncertainties and caution must be exercised in placing any reliance on these statements. Moreover, Vodacom Group (Proprietary) Limited will not necessarily update any of these statements after the date of this presentation either to conform them to actual results or to changes in its expectations.
 - Insofar as the shareholders of Vodacom Group (Proprietary) Limited are listed and offer their shares publicly for sale on recognised stock exchanges locally and/or internationally, potential investors in the shares of Vodacom Group (Proprietary) Limited's shareholders are cautioned not to place undue reliance on this presentation.